Lane County Strategic Planning, Priorities, and Objectives

The Board of Commissioners adopted its Lane County Strategic Plan in November of 2014. The 2014-2017 Strategic Plan laid out a vision for the future focusing on "Priorities" because we see them as the supporting elements for our vision of Lane County. These focal points are the foundation of our efforts going forward:

- A Safe, Healthy County
- Vibrant Communities
- Infrastructure

The Venn diagram to the left is the symbol of our Strategic Plan with the 3 Strategic Priorities and the flywheel design incorporating financial and economic stability and growth as we achieve in each priority area.

Lane County Priorities

The 2014-2017 Strategic Plan laid out a vision of the future focusing on "Priorities" because we see them as the supporting elements for our vision of Lane County.



Safety and health may be fundamental, but so are good jobs, education, environmental stewardship, and maintained roads and bridges; it is how all these things work together that makes the most difference. It's also a necessity to focus on Infrastructure due to our size alone, which requires us to be in several locations throughout the county. From Solid Waste transfer stations to Public Health Clinics, we provide services to customers on a daily basis all over the county. We want to take care of our existing Infrastructure and plan wisely for future infrastructure demands. It is clear the priorities overlap one another, just as our planning efforts overlap with those from the federal, state, and local governments.

Objectives, Strategies, and Action Items were also developed for each of the priority areas.

At the request of the Commissioners, this Strategic Plan has actively leveraged several other planning documents. They include the Ten Year Public Safety Repair Plan, the County-wide Health Improvement Plan or CHIP, and our Lane County Economic Development Strategic Plan. And, as the plan has unfolded, key objectives were aligned with the efforts of other governmental and non-governmental community, environmental, and business development resources.

Updates to the Plan

In an effort to have a working Strategic Plan, the Board of Commissioners have reviewed this Plan on a quarterly basis. Routine quarterly reports provided an opportunity to report on the progress to date, identify obstacles, and make modifications where necessary. We have held annual strategic planning work sessions in 2015 and 2016. In early 2016, we also added a new objective in the area of administrative infrastructure. By adding this element of administrative infrastructure we are better able to capture the necessary internal services that work to achieve greater financial stability and ultimately

succeed in all of the other priority areas. With the last annual update in 2016, we added several additional action items for a total of 66 ongoing action items.

This fall we will be working together on the next Strategic Plan for Lane County, with the intention of adopting the plan in early 2018. In the next year, we will also develop new plans to address critical facility needs throughout Lane County, including a new Solid Waste Master Plan, a Lane Events Center Market Analysis and Business Plan and a County Capital Improvement Plan.

Implementation into Budget Process

Throughout this budget process, the Strategic Plan has been woven into the planning, preparation, and execution of this proposed budget. From the initial budget direction, to the budget text and the presentations that will take place in May at the budget committee, we will hear how each department is working towards the strategic plan.

Figure 1, on the following page is a summary of the Strategic Plan in a one-page format. This is a high level look at the key objectives in our plan. Figure 2, is a summary of the completed goals as of March 2017. For more detailed information about our Strategic Plan, please stay in touch by visiting our website at: www.lanecounty.org/strategicplan.

Figure 1, Strategic Plan One-Pager



2014- 2017 Strategic Plan Overview

Lane County

including roads, bridges, parks, and Explore options to effectively manage limited Ensure quality performance and continuity of markets Lane County parks as a destination maintenance and develop long range plans Build and maintain smart and resilient partnerships to invest in infrastructure that Improve existing park grounds and create infrastructure for today and future County's internal administrative Ensure critical financial management of Maintain a safe infrastructure, Develop and implement a Facilities II. Support and enhance Lane Attract, retain, and invest in a high resources to support infrastructure infrastructure. (14 action items) Infrastructure buildings. (11 action items) generations performing local workforce for residents and visitors business operations valuable resources Management Plan "Lane County Proud" **OUR MOTTO** (m) 2014 - 2017 STRATEGIC AREAS OF FOCUS Partner with private and public organizations Provide stewardship for Lane County's Continue to enhance Lane County's equity amazing environmental and cultural to support existing traded sector business complement Lane County's unique natural recruitment, retention and expansion that Partner with community organizations to natural environment. (7 action items) Support vibrant agricultural and outdoor Invest in a strong, diverse, and sustainable regional economy. Vibrant Communities Reduce Lane County's environmental Promote ways to make it easier to do Support and protect a vibrant work with employees throughout the environment and intellectual capital create openness and engagement III. Ensure Equity and Access. KEY OBJECTIVES resources business in Lane County recreational industries footprint **⊘** Structurally balance the General Fund budget in FY17-18, while maintaining critical public based practices which reduce recidivism and divert entry into the youth and adult Support existing partnerships and foster new Provide services that positively impact investments, supportive housing, access to primary care & behavioral health care, and partnerships and collaborations to improve the health of our community your health, safety and quality of life. Continue to seek and implement evidence safety system in the short and long term Safe and Healthy County addresses needed repairs to our public addressing priority areas of economic Adopt a collaborative action plan that Ensure safety throughout our transportation safety in Lane County Pursue transportation planning and engineering initiatives to enhance Improvement Plan (CHIP) including Implement the Community Health development, land use policies & Improve the health of our communities. (8 action items) county. (12 action items) health data & reporting corrections systems safety services. Θ focused services with passion, innovation, and **OUR VISION:** Lane County is recognized as limited resources to deliver vital, customer-**OUR STRATEGIC IMPERATIVES OUR MISSION**: We responsibly manage OUR STRATEGIC ANCHORS the best county to live, work, and play. Open and Accountable Pursuit of Excellence Public Engagement Stewardship **OUR VALUES** Empathy Diversity S.

Figure 2, Lane County Strategic Plan Accomplishments

Priority 1: Safe, Healthy County				
Objective 1.1				
Ensure safety throughout our county				
a). Maintain current public safety services without major budget	reductions in FY 16-17.			
	_			
Action Items 1 Work with Congressional delegation to ensure federal Secure	Progress	Lead	Status Completed	Year Completed 2015
Rural Schools (SRS) payment(s). Incorporated into FY14-15	funding approved		Completed	2015
budget for one-time spending (Debt).	randing approved			
2 Work with Oregon Legislative delegation to maintain	June/July- CCA funding to		Completed	2015
Community Corrections Act (CCA) and Justice	be determined. Working to			
Reinv estment(JR) funding. Both CCA and JRI funding	ensure adequate Justice			
secured at a slight increase for 15-17.	Reinvestment funding.			
3 Communicate results from Jail Levy Audit to residents. Moss	January 2015 - report		Completed	2015
Adams completed audit and it was communicated to	audit results			
residents.				
4 Identify options to stabilize or reduce expenses, and	Adopted FY 15-16 budget		Completed	2015
enhance rev enues in the general fund, while maintaining a	on June 23 2015.			
quality workforce.	A 11.0045 A 1.1111			0015
5 Maximize grant and contract funding/partnerships. Grant	April 2015 – Additional		Completed	2015
funds secured for Lane County (District Attorney's Office and	grants/ partnerships			
Parole and Probation) to reduce prison intakes. 1 Identify options to stabilize and reduce expenses, and	secured. Proposed Budget	M ovot2	Completed	2016
enhance rev enues in the general fund, while maintaining a		steve ivi.	Completed	2010
quality workforce	Committee on 5/19/16			
quality workloos	and adopted by the			
	Board on 6/21/2016.			
b). Adopt a collaborative action plan that addresses needed rep	pairs to our public safety syst	emin the	short and	
long term.				
Action Items	Progress	Lead	Status	Year Completed
1 Identify balanced service level across public safety system.	December 2014 - Board		Completed	2015
The Commissioners approved the 10 Year Public Safety Plan	action. June 2015 -			
Outline	Adopted Budget.			
3 Support the efforts of local residents in the Fern Ridge area to		Steve M.	Completed	2016
dev elop a special public safety district	the Board decided not to			
	place measure on May			
O A land a second account and a second account and a second account as a second account account as a second account as a second account account account as a second account account as a second account accoun	2016 ballot		0	0015
3 Adopt a needs assessment and operational strategy for the	January 2015 – Board		Completed	2015
collective public safety system	action. Ongoing efforts with 10 yr. Public Safety			
	Plan.			
4 Engage residents in identifying values and attitudes towards		Steve M	Completed	2016
elements related to Public Safety	surv ey. Conducting	2.0.0 141.	Jompiotod	2010
· · · · · · · · · · · · · · · · · · ·	broader surv ey Fall 2016.			

 c). Continue to seek and implement evidence based practices we youth and adult corrections systems 	and reduce recidivisin and	GIVOIT GIII	.,	
Action Items	Progress	Lead	Status	Year Complete
1 Secure additional funding for Evidence Based Decision	November 2014 – Funding		Completed	2015
Making initiatives for the Public Safety Coordinating Council.	secured			
Grant funds secured for Lane County (District Attorney's				
Office and Parole and Probation) to reduce prison intakes.				
7 Adopt the Community Corrections Act Plan	Plan approved by DOC and BCC.	Donova n	Completed	2016
8 Continued use of juv enile crime prevention tool to assess	Youth Services continues	Lisa N.	Completed	2016
and deliver appropriate response level from juvenile	to use the JCP Risk			
services. Including interrater reliability for fidelity to tool and	Assessment. Two staff			
quality assurance	members charged with			
	administering the JCP tool			
	to youth to ensure fidelity			
	and to ensure consistency			
	in application.			
9 Establish the newly funded youth shelter and assessment	The Shelter and	Lisa N.	Completed	2017
program to support 14 high risk youth for up to 90 days	Assessment Center has			
	been opeend and is			
	providing needed services to area youth.			
Objective 1.2	services to area yourn.			
mprove the health of our communities				
a). Implement the Community Health Improvement Plan (CHIP) ind	cluding addressing priority a	reas of To	bacco.	Г
Obesity, Mental health and substance abuse, and access to			,	
Action Items	Progress	Lead	Status	Year Complete
1 Adopt ordinance to license tobacco retail outlets, and	Board adopted		Completed	2015
ensure that enforcement is taken against those outlets that	ordinance 14-19. Ongoing			
are out of compliance	outreach to retailers. June			
	2015 report back to Board			
14 Improve community understanding of the impact of	of Health Final report completed.	Varon C	Completed	2016
14 Improve community understanding of the impact of Adverse Childhood Experiences (ACE) on mental health,	Educational materials will	Kalen G.	Completed	2016
physical health and addictions, and champion community	continue to be available			
effort to reduce ACEs in Lane County	for distribution by H&HS.			
	Work on improving			
	Trauma Informed Care			
	identified as next step.			
18 Develop materials for educational activities for various	H&HS rack card	Karen G.	Completed	2016
audiences and educate Lane County staff and encourage	(brochure), bookmarks			
ACE framework for service delivery	and posters av ailable			
, and the second se	throughout community.			

 b). Support existing partnerships & foster new partnerships and community. 	collaborations to improve the	nealth of	our	
Action Items	Progress	Lead	Status	Year Complete
23 Increase Quality Improvement activities and improve Quality Assurance within Behavioral Health, a Community Mental Health Provider for Lane County	LCBH has fully implemented on-going Quality Improvement and Quality Assurance activities.	Lisa N.	Completed	2016
Priority 2: Vibrant Communities				
nvest in a strong, diverse, and sustainable reg	ional economy			
a). Partner with private and public organizations to support exis and expansion that complement Lane County's unique nature.	ting traded sector business re			
Action Items	Progress	Lead	Status	Year Complete
Adopt and implement an Economic Development Plan that complements the regional economic development organization (SWEDCO)	January 2015 – Board action		Completed	2015
2 Negotiate a redevelopment agreement for 6th and Oak properties	Summer 2015 - Draft Agreement		Completed	2015
4 Pursue rezoning and redev elopment of existing industrial land in Goshen	May 2015 - Board approved. Appeal period over		Completed	2015
5 Partner with Workforce Development on a Regional Innovation Training Program	June 2015 - Training programs in place		Completed	2015
25 Continue dev elopment of a rural economic dev elopment program to assist rural Lane County communities with economic dev elopment needs.	RPI presented to Board on March 25, 2016. Rolled out Rural Prosperity Initiative to Rural Communities through July 2016. Hired rural analyst. Program is being implemented.	Sarah M.	Completed	2016
28 Create a permanent funding structure for entrepreneurship programs for Lane County such as RAIN and FertiLab	Funding structure established, implementing program in corodination with Lane Workforce Partnership.	Sarah M.	Completed	2016
b). Promote ways to make it easier to do business in Lane Count	ty			
Action Items	Progress	Lead	Status	Year Complete
29 Establish appropriate staffing levels to improve efficiencies in land management (Land Use and Building Permits)	n LMD is fully staffed as of May 2016. New staff are being trained and backlog is being reduced.	Lydia M.	Completed	2016
26 Analyze fee structure to ensure appropriate fees for service	Complete and new fee schedule adopted spring	Lydia M.	Completed	2017

a). Reduce Lane County's environmental footprint				
Action Items	Progress	Lead	Status	Year Completed
34 Monitor future state and federal legislation related to	Monitoring "clean diesel"	Alex C.	Completed	2016
climate change and potential impacts to Lane County	workgroup led by Sen.			
	Michael Dembrow.			
	Monitoring work of OR			
	DEQ on developing			
	market-based carbon			
bjective 2.3	reduction system.			
nsure Equity and Access				
a). Partner with community organizations to create openness ar	nd engagement			
Action Items	Progress	Lead	Status	Year Complete
37 Create conceptual framework related to over-arching	Framework created and	Mo Y.,	Completed	2017
concepts on which to build a human rights, equity and	brought to board April 5,	Greg R.,		
access strategic plan	2016. Advisory Board	Sara C.,		
	began meeting in winter	Steve M.		
riority 2. Infrastructure	of 2016/2017,			
riority 3: Infrastructure				
bjective 3.1				
laintain safe infrastructure, including county road				
a). Explore options to effectively manage limited resources to su	apport infrastructure maintena	ance and	develop long	
Action Items	Progress	Lead	Status	Year Completed
1 Conduct public survey on vehicle registration fee (VRF)	Dec 2014 - Public surveys		Completed	
			Completed	2015
	completed & results		Completed	2015
2 Wadawith 12 cities to appreliants information shoring with	reported			
2 Work with 12 cities to coordinate information sharing with	reported February 2015 - Report to		Completed	2015
2 Work with 12 cities to coordinate information sharing with residents	reported February 2015 - Report to city councils; fact sheets			
residents	reported February 2015 – Report to city councils; fact sheets completed		Completed	2015
_	reported February 2015 - Report to city councils; fact sheets			
residents	reported February 2015 – Report to city councils; fact sheets completed	Brian C.,	Completed	2015
residents 3 Implement Board direction on VRF	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015	Brian C., Steve M.	Completed	2015 2015
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget		Completed	2015 2015
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget		Completed	2015 2015
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19,		Completed	2015 2015
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approv ed by Budget Committee on May 19, 2016 and Board on June		Completed	2015 2015
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approv ed by Budget Committee on May 19, 2016 and Board on June		Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016.	Steve M.	Completed Completed Completed	2015 2015 2016
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated	Steve M.	Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated downtown development	Steve M. Lead Brian C.	Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated downtown dev elopment scenarios to Board and	Lead Brian C. Steve M.	Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated downtown dev elopment scenarios to Board and Council in December 2016.	Lead Brian C. Steve M.	Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated downtown dev elopment scenarios to Board and Council in December 2016. Board and Council both	Lead Brian C. Steve M.	Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated downtown dev elopment scenarios to Board and Council in December 2016. Board and Council both endorsed same option,	Lead Brian C. Steve M.	Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approv ed by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated downtown dev elopment scenarios to Board and Council in December 2016. Board and Council both endorsed same option, sites the new Courthouse	Lead Brian C. Steve M.	Completed Completed Completed	2015 2015 2016 Year Complete
residents 3 Implement Board direction on VRF 45 Develop budgets for FY 16-17 that responsively balance limited resources with ongoing infrastructure maintenance b). Develop and Implement a Facilities Management Plan Action Items 49 Develop space program concepts and complete a site	reported February 2015 - Report to city councils; fact sheets completed Ballot Measure - May 2015 Proposed Budget approved by Budget Committee on May 19, 2016 and Board on June 21, 2016. Progress Joint Task Force presented potential coordinated downtown dev elopment scenarios to Board and Council in December 2016. Board and Council both endorsed same option,	Lead Brian C. Steve M.	Completed Completed Completed	2015 2015 2016 Year Complete

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N H	COUNTY		Sorted 2015 MEDIAN HOUSEHOLD INCOME 2 33,487	2015 Net Assessed Value - NAV (In Thousands) 3	O&C Revenue (less Title III)	Sorted by lax Comparable Rate (Including O&C Revenue) 2015 2015 2015 0&C Revenue NEDIAN Net Assessed Revenue NCOME ² (in Thousands) ³ (less Title III) Trisfr Taxes 33,487 130,047	PERM. RATE 8.5266	Reven Local OPTION *	PERM RT OTHER (Vector, Library, Transit) **	PERM. RT. COUNTY EXT **	PERM RATE LAW ENF. **	LOCAL OPTION LAW ENF. *		EQUIV O&C/ OTHER RATE	TOTAL COMP RATE
SHERMAN		1,795 790,670	38,362 54,102	439,782 66,142,063	- 185,406	80,710,000		0.0500					9.1921	1.2231	9.1921 6.7965
LAKE HARNEY		8,015	32,369	968,356			3.7619			0.2392			6.4868		6.4868
MORROW	MORROW JEFFERSON	11,745	50,918 46,366	2,043,538 1,563,159			3.5662	0.4900		1			5.4196		5.4196
WASCO BAKER	0	26,700	43,422	2,044,121			4.2523	0.4918	0.6800	0.2500			5.1823		5.1823
CROOK		21,580	37,106	1,845,840	-		3.8702	0.0600		0.1207			4.9083		4.9083
WALL LINN	WALLOWA	7,140	40,581	730,951 8,618,265	909,814		2.7266	3.0200	1.1064	0.1625			4.5427	0.1056	4.542/
ΙX	CLACKAMAS (RURAL)	404,980	65,965	42,703,048	894,994		L.,	0.0250		0.0500	0.7198	0.2480	4.4233	0.0210	4.4443
$\cap \exists$	HOOD RIVER WASHINGTON	24,735	55,827	2,101,402	- 112 803	3,910,966 5 982 MO	1.4171	0.5900	0.4221		0.5644	0.6800	2.4036	1.8611	4.2647
GRANT		7,410	38,046	540,162	-		<u> </u>			0.2598			3.8901		3.8901
$\tau \sim$	MALHEUR CLACKAMAS (CITY)	31,705	35,418 65,965	1,793,133 42,703,048	- 894,994		2.5823	0.0250	1.2934	0.0500	0.7198	0.248	3.8509	0.02096	3.8757
	GILLIAM	1,980	44,293	753,975	- 0		L,	0000					3.8450		3.8450
	BENION UMATILLA	91,320	49,802	7,568,955	690'/69	1,515,8/5	2.2052	0.9000	0.8502				3.6989	0.2921	3.6989
	DESCHUTES (RURAL)	176,635	51,223	20,659,399	-		1.2783			0.0224	1.5618	0.2000	3.6125		3.6125
	CLATSOP (RURAL) LINCOLN	38,225 47,735	46,408	5,589,697 6,882,553	- 108,791		1.5338	0.0700	1.1938 0.4539	0.0534	0.7195		3.5705	0.0158	3.5705
	S000	63,190	38,605	4,805,954	1,977,660	5,081,975	1.0799		0.7289	0.0888			1.8976	1.4689	3.3665
	UNION DESCHUTES (CITY)	26,745	43,822	1,715,589			2.9668	0.1600	0.0239	0.1619	1.1818	0.2000	3.3126		3.3126
	MARION	333,950	48,432	21,911,849	445,572		3.0252			0.0500			3.0752	0.0203	3.0955
	JACKSON OLATSOP (CITY)	213,765	44,028	18,145,085	4,392,342	1,346,264	2.0099	00200	0.5629	0.0388			2.6116	0.3163	2.9279
	COLUMBIA	50,795	53,179	4,442,181	579,995		1.3956	0.5797		0.0571	0.2554	0.2900	2.7057	0.1306	2.8363
	KLAMATH	67,410	40,336	5,378,012	825,019		1.7326	0.0500	0.4900	0.1500	0.1541	0.0800	2.6567	0.1534	2.8101
_	TILLAMOOK	25,920	42,581	4,469,876	183,358		1.4986	0.6800		0.2690	0.1883		2.6359	0.0410	2.6769
	YAMHILL	104,990	53,423	7,934,419	225,327		2.5775			0.0449			2.6224	0.0284	2.6508
Polk	6	79,730	52,821	5,237,107	718,671		1.7160	0.3048		0.0750			2.0958	0.1372	2.2330
ηI.	DOUGLAS	110,395	41,312	8,330,065	8,383,991		1.1124			n.nenn		0011	1.1/24	T.UUDS	4.1707
CARE CURR.	LANE CURRY	365,940	44,103	30,036,110	4,273,742 1.096.282		1.2793		0.7425	0.1021		0.5500	1.8293	0.1423	1.9716
. 0		000,100	100/01	10000	-0-10-0-1-			٦		-		-			

NOTE: Multhomah enacted a personal income tax of 1.25 percent of OR taxable income less an exemption. Also has a Business Income tax. Washington County has enacted a Real Property Transfer Tax. Hood River owns and manages 30,000 acres of forestand. Coos County has County Owned timber revenue. Jackson County is White City Enhanced Law Enf. Benton County is landfill surcharge (funds used in general fund).

² Median Household Income is from American Communities Survey and Census sur Tax Rates (Perm - Local Op Law Enf) 2015.

Net Assessed Value (NAV) includes nonprofit housing, state fish & widdlife value, but excludes urban renewal excess value. Average countywide rate for local governments including special levies and GO bonds outside Measure 5 limit - Source: Median income figure is based on Metro area within that county, i.e. Lane County = Eug-Springfield; Multnomah, Washington, Yamhill, Clackamas, Columbia = Portland-Vancouver, Beaverton; Deschutes = Bend.

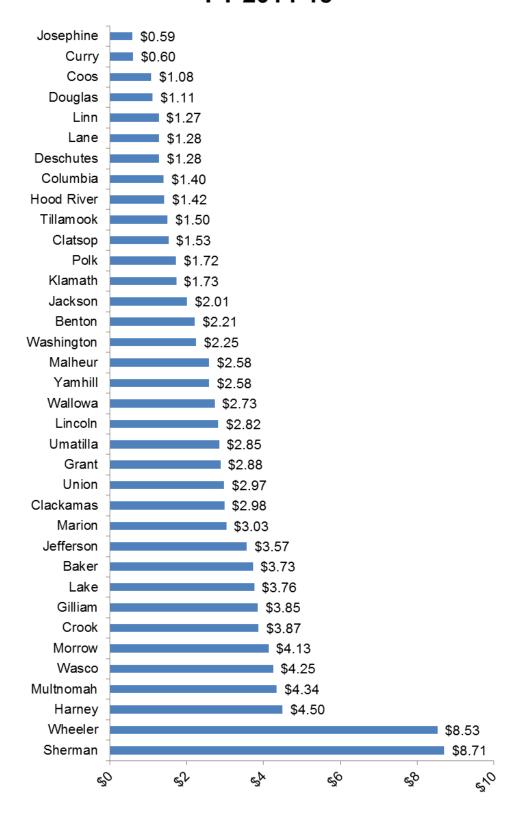
www.oregon.gov/dor - Property Tax Statistics 2015

* Source: www.oregon.gov/dor - Property Tax Statistics 2015-2016 Report - Stat Reports - The information in this publication is presented primarily by county or district type. Property values reported within this publication are based upon a January 1 assessment date prior to the fiscal year reported.

^{**} Source: www.oregon.gov/dor - Propery Tax Statistics 2015-2016 Report - 2015-16 SUPPLEMENTAL REPORT - The information in this publication is presented primarily by county or district type.

Note: three counties have a separate rate within incorporated city limits.

Property Tax Rates Permanent rate per \$1,000 FY 2014-15



Source: Oregon Secretary of State Audit Report 2016-11, Counties Financial Condition Review, June 2016

Comparative Summary of Positions

By Department/Division and Service - All Funds Combined

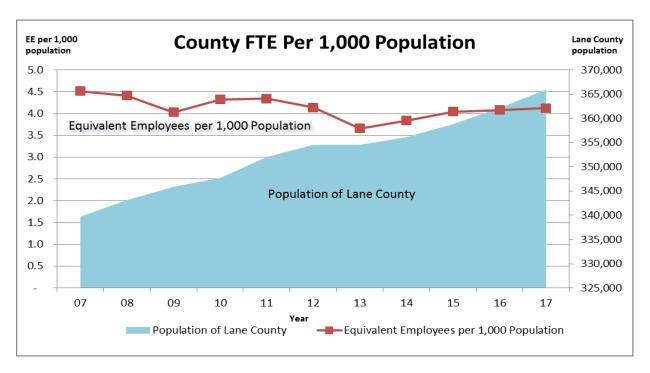
For FY 17-18 Proposed Budget, there will be a total of 1,512.62 FTE. The FTE will be increasing from 1,510.64 in FY 16-17, which is approximately a 0.13% increase.

When examining personnel by service category, the greatest number of FTE, 502.71, is within Public Health & Welfare, which also saw the largest decrease of 3.02 FTE. Community Development saw the largest increase, increasing 3.5 FTE respectively, which was mostly in the Land Management Division.

S	Summary of	FTE by Ser	vice Catego	ry		
	FY 14-15 Final Bdgt	FY 15-16 Final Bdgt	FY 16-17 Curr Bdgt	FY 17-18 Proposed	Change Fr Curr	% Change Fr Curr
Service Category:						
Culture and Recreation	31.80	29.80	29.80	29.80	0.00	0.00%
Community Development	33.00	30.50	31.50	35.00	3.50	11.11%
General Government	237.43	235.43	238.30	239.30	1.00	0.42%
Public Safety Services	462.95	469.55	482.45	481.45	(1.00)	-0.21%
Public Health & Welfare	434.15	477.75	505.73	502.71	(3.02)	-0.60%
Public Roads & Infrastructure	250.53	234.73	222.87	224.36	1.49	0.67%
Total FTE	1,449.86	1,477.76	1,510.64	1,512.62	1.98	0.13%

<u>Historical Changes in Full Time Equivalent Employees</u>

Reductions in discretionary revenues, especially loss of timber receipts, have resulted in a decrease in the full time equivalent (FTE) positions per 1,000 population in Lane County. This reflects that there are an increased number of people that receive services from the County, with fewer employees to meet those needs.



C	OMPARISON O					
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
GENERAL FUND						
124: General Fund	92,373,469	95,259,685	92,474,331	93,812,366	1,338,035	1.45%
Total	92,373,469	95,259,685	92,474,331	93,812,366	1,338,035	1.45%
SPECIAL REVENUE FUNDS						
216: Parks & Open Spaces Fund	4,029,285	4,050,458	4,206,960	3,995,500	(211,460)	-5.03%
222: Law Library Fund	317,626	448,128	530,210	567,742	37,532	7.08%
225: Road Fund	62,320,901	63,355,635	57,477,136	54,993,031	(2,484,105)	-4.32%
231: Liquor Law Enforcement Fund	79,216	88,585	82,682	85,800	3,118	3.77%
240: Public Land Corners Presvtn Fd	1,481,840	1,337,130	1,267,048	1,215,845	(51,203)	-4.04%
241: County School Fund	3,182,322	2,594,569	1,039,706	670,375	(369,331)	-35.52%
242: Extension Services Fund	0	0	458,500	474,548	16,048	3.50%
244: County Clerk Records Fund	453,668	437,013	423,291	383,100	(40,191)	-9.49%
249: Workforce Partnership Fund	719,835	0	0	0	0	0.00%
250: Title III Projects Fund	4,064,075	4,485,389	3,630,565	2,475,171	(1,155,394)	-31.82%
260: Special Revenue Fund	36,288,868	33,285,127	36,030,715	33,537,638	(2,493,077)	-6.92%
283: Animal Services Fund	0	0	703,879	776,116	72,237	10.26%
285: Intergov. Human Svcs Fund	14,707,635	15,128,905	17,400,345	16,471,905	(928,440)	-5.34%
286: Health and Human Services Fund	81,335,806	93,101,738	98,665,497	97,899,185	(766,312)	-0.78%
287: Trillium Behavioral Health	16,265,214	24,438,303	27,370,812	22,646,689	(4,724,123)	
290: Local Option Tax Levy Fund	25,210,035	35,656,523	37,286,984	36,788,785	(498,199)	-1.34%
Total	250,456,327	278,407,502	286,574,330	272,981,430	(13,592,900)	-4.74%
DEBT SERVICE FUNDS						
323: Lane Events Ctr Debt Service Fd	812,336	810,696	808,491	686,718	(121,773)	-15.06%
333: Special Oblig Bond Retiremt Fd	3,437,466	10,111,473	15,910,815	8,442,063	(7,468,752)	
336: Gen Oblig Bnd Retiremt Fd	3,101,939	0	0	0	0	0.00%
341: Notes Payable Debt Svcs Fund	26,168	153,379	198,783	196,083	(2,700)	-1.36%
Total	7,377,909	11,075,549	16,918,089	9,324,864	(7,593,225)	-44.88%
CAPITAL PROJECT FUNDS						
435: Capital Improvement Fund	12,143,906	11,024,487	10,343,595	9,156,704	(1,186,891)	-11 47%
454: Juv Just Center Construction Fd	511,682	429,733	0	0,100,101	(1,100,001)	0.00%
Total	12,655,589	11,454,220	10,343,595	9,156,704	(1,186,891)	
ENTERPRISE FUNDS						
	4 470 04 4	4 606 000	E 40E 070	6 744 050	1 E00 074	20.0004
521: Lane Events Center Fund	4,176,814	4,606,330	5,125,679	6,714,353	1,588,674	30.99%
530: Solid Waste Disposal Fund 539: Corrections Commissary Fund	37,548,882 490,086	40,472,464 587,178	37,025,507 501,194	37,790,878 623,800	765,371 122,606	2.07% 24.46%
570: Land Management Fund	7,423,092	9,312,300	10,349,120	10,941,748	592,628	
Total	49,638,875	54,978,271	53,001,500	56,070,779	3,069,279	5.73% 5.79%
	,,	,,= - 1	,,	,, •	-,,	2 0 /0
INTERNAL SERVICE FUNDS						
612: Self Insurance Fund	7,750,630	8,528,663	9,936,721	10,170,506	233,785	2.35%
614: Employee Benefit Fund	55,359,299	62,609,925	68,772,961	66,988,958	(1,784,003)	-2.59%
615: Pension Bond Fund	6,968,482	7,645,651	8,266,882	10,653,276	2,386,394	28.87%
619: Motor & Equipment Pool Fund	40,468,866	41,552,372	40,140,867	38,567,520	(1,573,347)	-3.92%
627: Intergovernmental Services Fund	1,041,676	1,183,012	1,308,509	730,777	(577,732)	
653: Technology Replacement	2,382,353	2,509,741	2,463,144	3,000,944	537,800	21.83%
654: Information Services Fund	14,174,923	14,014,633	14,464,229	13,906,770	(557,459)	-3.85%
Total	128,146,229	138,043,997	145,353,313	144,018,751	(1,334,562)	-0.92%
FIDUCIARY FUNDS						
714: Retiree Benefit Trust Fund	15,066,331	14,446,220	14,449,960	14,204,853	(245,107)	-1.70%
Total	15,066,331	14,446,220	14,449,960	14,204,853	(245,107)	-1.70%
TOTAL DESCRIBES ALL FUNDS	555 744 700	602 66E 444	610 115 110	500 560 747	(10 E4E 274)	2.469/
TOTAL RESOURCES ALL FUNDS	555,714,729	603,665,444	619,115,118	599,569, <i>141</i>	(19,545,3 <i>1</i> 1)	-3.16%

СОМ	PARISON OF	REQUIREME	NTS BY FUNI)		
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
GENERAL FUND						
124: General Fund	75,070,942	80,127,794	92,474,331	93,812,366	1,338,035	1.45%
Total	75,070,942	80,127,794	92,474,331	93,812,366	1,338,035	1.45%
SPECIAL REVENUE FUNDS						
216: Parks & Open Spaces Fund	3,428,483	3,415,660	4,206,960	3,995,500	(211,460)	-5.03%
222: Law Library Fund	194,217	241,838	530,210	567,742	37,532	7.08%
225: Road Fund	36,820,103	36,389,733	57,477,136	54,993,031	(2,484,105)	-4.32%
231: Liquor Law Enforcement Fund	214	10,103	82,682	85,800	3,118	3.77%
240: Public Land Corners Presvtn Fund	661,327	651,484	1,267,048	1,215,845	(51,203)	-4.04%
241: County School Fund	3,180,545	2,531,516	1,039,706	670,375	(369,331)	-35.52%
242: Extension Services Fund	0	0	458,500	474,548	16,048	3.50%
244: County Clerk Records Fund	134,468	133,222	423,291	383,100	(40,191)	-9.49%
249: Workforce Partnership Fund	719,835	0	0	0	0	0.00%
250: Title III Projects Fund	681,241	866,324	3,630,565	2,475,171	(1,155,394)	-31.82%
260: Special Revenue Fund	27,277,108	22,291,996	36,030,715	33,537,638	(2,493,077)	-6.92%
283: Animal Services Fund	0	0	703,879	776,116	72,237	10.26%
285: Intergov. Human Svcs Fund	13,735,941	14,002,748	17,400,345	16,471,905	(928,440)	-5.34%
286: Health and Human Services Fund	66,461,959	77,083,910	98,665,497	97,899,185	(766,312)	-0.78%
287: Trillium Behavioral Health	3,514,007	3,314,180	27,370,812	22,646,689	(4,724,123)	-17.26%
290: Local Option Tax Levy Fund	5,831,131	10,120,600	37,286,984	36,788,785	(498,199)	-1.34%
Total	162,640,579	171,053,314	286,574,330	272,981,430	(13,592,900)	-4.74%
DEBT SERVICE FUNDS						
323: Lane Events Ctr Dbt Svcs Fund	688,375	686,735	808,491	686,718	(121,773)	-15.06%
333: Special Oblig Bond Retirement Fd	3,436,465	3,303,490	15,910,815	8,442,063	(7,468,752)	
336: Gen Oblig Bnd Retiremt Fund	3,101,939	0,303,430	0,910,013	0,442,000	(7,400,732)	0.00%
341: Notes Payable Debt Service Fund	26,168	153,379	198,783	196,083	(2,700)	-1.36%
Total	7,252,947	4,143,604	16,918,089	9,324,864	(7,593,225)	
CAPITAL PROJECT FUNDS						
	4 500 000	0.070.054	40 040 505	0.450.704	(4.400.004)	44 470/
435: Capital Improvement Fund 454: Juv Just Center Construction Fund	4,526,298	3,870,851 429,733	10,343,595 0	9,156,704 0	(1,186,891) 0	
Total	4,608,248	4,300,584	10,343,595	9,156,704	(1,186,891)	0.00% -11.47%
. 514.	1,000,210	1,000,001	10,010,000	0,100,101	(1,100,001)	, .
ENTERPRISE FUNDS						
521: Lane Events Center Fund	3,727,132	3,605,285	5,125,679	6,714,353	1,588,674	30.99%
530: Solid Waste Disposal Fund	15,374,801	20,707,999	37,025,507	37,790,878	765,371	2.07%
539: Corrections Commissary Fund	102,472	139,684	501,194	623,800	122,606	24.46%
570: Land Management Fund	4,450,131	4,968,637	10,349,120	10,941,748	592,628	5.73%
Total	23,654,535	29,421,605	53,001,500	56,070,779	3,069,279	5.79%
INTERNAL SERVICE FUNDS						
612: Self Insurance Fund	2,613,309	2,084,321	9,936,721	10,170,506	233,785	2.35%
614: Employee Benefit Fund	46,387,074	49,215,880	68,772,961	66,988,958	(1,784,003)	-2.59%
615: Pension Bond Fund	6,100,047	6,400,292	8,266,882	10,653,276	2,386,394	28.87%
619: Motor & Equipment Pool Fund	9,773,346	10,419,772	40,140,867	38,567,520	(1,573,347)	-3.92%
627: Intergovernmental Services Fund	621,236	641,947	1,308,509	730,777	(577,732)	
653: Technology Replacement	631,575	687,734	2,463,144	3,000,944	537,800	21.83%
654: Information Services Fund	12,766,514	12,309,130	14,464,229	13,906,770	(557,459)	-3.85%
Total	78,893,100	81,759,076	145,353,313	144,018,751	(1,334,562)	
FIDUCIARY FUNDS						
714: Retiree Benefit Trust Fund	3,572,585	3,236,976	14,449,960	14,204,853	(245,107)	-1.70%
Total	3,572,585	3,236,976	14,449,960	14,204,853	(245,107) (245,107)	-1.70% -1.70%
TOTAL DECLIDEMENTS ALL SUNS	255 600 000	274 042 050	610 445 440	E00 E60 747	(40 E4E 074)	2.400/
TOTAL REQUIREMENTS ALL FUNDS	300,092,936	3/4,042,932	619,115,118	599,569,747	(19,545,371)	-3.16%

	•	KOI OOLL	TRANSFER	(S BETWE			
FUND TYPE	General	Special Revenue	Debt Service	Capital	Enterprise	Internal Services	Totals FROM
General	0	1,124,804	0	256,228	0	0	1,381,032
Special Revenue	10,625,056	2,445,016	0	0	0	0	13,070,072
Debt Service	874,127	664,250	0	645,466	110,113	0	2,293,950
Capital	0	0	0	0	0	0	
Enterprise	0	0	0	0	0	0	
Internal Services	0	0	0	0	0	600,000	600,00
Totals TO	11,499,183	4,234,070	0	901,694	110,113	600,000	17,345,06

	GENERAL F	UND RESOL	JRCE DETA	L		
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
RESOURCE ACCOUNTS						
Payments In-Lieu Of Taxes	578,450	683,324	198,000	0	(198,000)	-100.00%
Current Year Property Tax	34,910,887	36,227,939	37,586,487	38,902,014	1,315,527	3.50%
Prior Years Property Taxes	65,740	929,812	800,000	800,000	0	0.00%
In Lieu Of Taxes	382,403	399,665	411,654	424,004	12,350	3.00%
Severance Tax	20,181	27,251	20,000	20,000	0	0.00%
Transient Room Tax	1,386	1,385	1,380	1,380	0	0.00%
Car Rental Tax	1,265,510	1,360,136	1,722,570	1,774,217	51,647	3.00%
Miscellaneous Taxes	6,561	6,570	6,000	6,500	500	8.33%
Tax Penalties	284,341	285,017	280,000	285,000	5,000	1.79%
Other Tax Revenue	10	10	0	0	0	0.00%
TAXES & ASSESSMENTS	37,515,470	39,921,109	41,026,091	42,213,115	1,187,024	2.89%
Marriage	60,595	63,117	68,000	68,000	0	0.00%
Domestic Partnership Fee	130	75	0	0	0	0.00%
Lane County Licenses	169,777	198,870	0	0	0	0.00%
Kennel Licenses	4,875	6,722	0	0	0	0.00%
Metro Cable Franchise	431,129	456,846	465,000	474,300	9,300	2.00%
Rural Cable Franchise	113,738	126,574	129,105	148,499	19,394	15.02%
Concealed Weapon Permit	243,113	350,381	240,000	275,000	35,000	14.58%
Fireworks Display Permit	325	300	400	300	(100)	-25.00%
LICENSES & PERMITS	1,023,683	1,202,885	902,505	966,099	63,594	7.05%
Circuit Court Fines	122,296	145,759	123,000	145,000	22,000	17.89%
Local Fines	7,198	10,527	0	0	0	0.00%
Court Fines	283,964	298,565	245,000	245,000	0	0.00%
Collection Agency Receipts	180,940	150,137	165,000	165,000	0	0.00%
Drivers License Suspension	15,028	107,184	12,000	12,000	0	0.00%
Criminal Fine & Assessment	135,143	85,442	150,500	98,050	(52,450)	-34.85%
Fines From Other Courts	55,530	33,496	45,000	45,000	0	0.00%
County Infractions Forfeitures	15,000	32,000	0	20,000	20,000	100.00%
Forfeitures Other	3,432	20,111	750	500	(250)	-33.33%
Foreclosure Penalty	87,229	79,728	60,000	75,000	15,000	25.00%
Late Filing Penalties	19,210	29,183	20,000	30,000	10,000	50.00%
FINES, FORF, PENALTIES	924,969	992,132	821,250	835,550	14,300	1.74%
Sale Of Capital Assets	0	3,110	0	0	0	0.00%
Scrap Metal Sales	239	1,317	0	500	500	100.00%
Miscellaneous Sales	127,934	65,626	45,000	23,650	(21,350)	-47.44%
Parking	374,323	391,909	350,000	372,000	22,000	6.29%
Rent - Other Properties	63,474	62,745	45,000	60,000	15,000	33.33%
Miscellaneous Rent	5,954	4,801	. 0	100	100	100.00%
PROPERTY AND RENTALS	571,924	529,508	440,000	456,250	16,250	3.69%
Civil Defense Grants	212,692	186,886	197,269	161,000	(36,269)	-18.39%
Corp Of Engineers	0	263	0	2,354	2,354	100.00%
FEMA	8,153	0	0	0	0	0.00%
Child Support Enforcement	1,415,117	1,579,616	1,537,873	1,548,552	10,679	0.69%
O & C Timber Sales	4,539,345	4,273,742	2,871,131	2,500,000	(371,131)	-12.93%
Bureau of Land Management	193,037	201,573	287,139	289,598	2,459	0.86%
Taylor Grazing Act	34	11	0	0	0	0.00%
Department Of Justice	297,222	582,372	501,227	470,520	(30,707)	-6.13%

	GENERAL FU	JND RESOU	RCE DETAI	L		
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
US Marshall	1,937,624	1,871,591	2,164,560	2,164,560	0	0.00%
Bureau of Prisons	66,355	27,631	0	15,000	15,000	100.00%
Miscellaneous Federal	44,000	51,800	20,000	25,000	5,000	25.00%
Federal Title III Reimbursements	199,720	265,780	325,000	110,000	(215,000)	-66.15%
Reimbursements	450	447	0	0	0	0.00%
FEDERAL REVENUES	8,913,751	9,041,713	7,904,199	7,286,584	(617,615)	-7.81%
Miscellaneous State	483,247	367,176	216,337	250,000	33,663	15.56%
Accident Prevention	0	11,640	0	19,000	19,000	100.00%
Community Corrections	3,152,451	3,384,623	3,383,776	3,383,776	0	0.00%
M57 Supp Trans Fds	287,990	575,980	0	287,980	287,980	100.00%
Justice Reinvestment	233,211	2,500	2,500	2,500	0	0.00%
Victim - Witness Program	194,155	202,980	206,736	205,000	(1,736)	-0.84%
Dept of Transportation	31,944	15,972	7,000	15,972	8,972	128.17%
Local Staff	333,636	304,382	312,675	316,610	3,935	1.26%
Miscellaneous State Revenue	264,328	372,014	606,348	438,000	(168,348)	-27.76%
STATE GRANT REVENUES	4,980,962	5,237,265	4,735,372	4,918,838	183,466	3.87%
Marine Board	451,547	434,252	440,620	470,000	29,380	6.67%
Timber Sales	496,671	155,654	850,000	350,000	(500,000)	-58.82%
Motor Voter Funds	0	31,172	35,250	38,000	2,750	7.80%
Department of Revenue	1,244,175	1,087,420	1,005,893	993,893	(12,000)	-1.19%
DCBS Misc Revenue	0	0	15,000	0	(15,000)	-100.00%
Liquor Tax	1,786,447	1,794,748	1,836,000	1,866,600	30,600	1.67%
Amusement Device Tax	81,599	83,720	80,000	82,500	2,500	3.13%
Cigarette Tax	330,645	329,287	325,000	316,875	(8,125)	-2.50%
Marijuana Tax	0	0	120,000	120,000	0	0.00%
Trans. Of Prisoners	4,226	7,632	0	7,000	7,000	100.00%
OTHER STATE REVENUES	4,395,311	3,923,885	4,707,763	4,244,868	(462,895)	-9.83%
Eugene	680,896	677,328	688,808	688,976	168	0.02%
Community Law Enforcement	15,840	21,986	25,000	16,000	(9,000)	-36.00%
Other Local	191,828	164,775	147,434	150,164	2,730	1.85%
Special Elections	54,119	452,812	9,000	323,000	314,000	3,488.89%
INET Drug Court Revenue	253,287	226,134	120,000	249,271	129,271	107.73%
LOCAL REVENUES	1,195,970	1,543,036	990,242	1,427,411	437,169	44.15%
Fingerprinting Fees	103,674	75,480	90,000	70,000	(20,000)	-22.22%
OLCC Endorsements	3,930	4,245	3,900	3,900	0	0.00%
Vehicle Impound Fees	3,230	3,241	2,500	2,500	0	0.00%
Civil Process	475,457	442,564	300,000	350,000	50,000	16.67%
Firearms Transfer Endorsements	3,760	7,005	5,000	500	(4,500)	-90.00%
Justice Court Fees	24,797	21,157	21,275	21,275	0	0.00%
Witness Fees	23	667	0	0	0	0.00%
Elections Fees	5,204	2,603	5,000	3,000	(2,000)	-40.00%
Recording Fees	1,463,490	1,647,775	1,600,000	1,700,000	100,000	6.25%
Marriage Ceremonies	39,411	39,375	32,000	35,000	3,000	9.38%
State Processing Fee	28,321	32,945	27,000	31,000	4,000	14.81%
BOPTA Filing Fee	21,875	23,345	22,000	17,500	(4,500)	-20.45%
Maintenance Reimbursement	154,497	4,990	322,228	600	(321,628)	-99.81%
A&T Application Fee	0	16,000	0	15,000	15,000	100.00%
Miscellaneous Svc Charges	166,406	278,415	168,000	196,500	28,500	16.96%

	GENERAL F	UND RESOL	JRCE DETA	L		
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Report Fees	13,509	14,752	12,500	12,700	200	1.60%
Photocopies	78	97	0	0	0	0.00%
Private Donations	968	2,704	0	0	0	0.00%
Discovery - Police Records	257,749	301,234	198,000	238,150	40,150	20.28%
Refunds & Reimbursements	365,275	274,869	231,760	214,297	(17,463)	-7.53%
Cash Over & Under	1,321	27	0	0	0	0.00%
Legal Services	9,756	4,215	750	500	(250)	-33.33%
Training Revenues	20,320	15,377	25,000	50,000	25,000	100.00%
Miscellaneous Internal Services	(210)	7,264	0	0	0	0.00%
Facilities Services	0	25,905	0	0	0	0.00%
FEES AND CHARGES	3,162,840	3,246,249	3,066,913	2,962,422	(104,491)	-3.41%
County Indirect Revenue	10,636,906	11,422,259	11,329,419	12,163,594	834,175	7.36%
Departmental Administration	31,684	10,631	1,800	4,300	2,500	138.89%
ADMINISTRATIVE CHARGES	10,668,590	11,432,890	11,331,219	12,167,894	836,675	7.38%
Investment Earnings	230,987	158,170	150,000	200,000	50,000	33.33%
Int Recd Interfund Loan	101	0	0	0	0	0.00%
INTEREST EARNINGS	231,088	158,170	150,000	200,000	50,000	33.33%
Fund Balance	17,591,472	16,950,669	14,574,174	14,657,303	83,129	0.57%
Non Discretionary	193,645	351,858	557,717	0	(557,717)	-100.00%
Prin Recd Interfund Loan	15,077	0	0	0	0	0.00%
Transfer Fr General Fund (100)	0	14,470	114,384	0	(114,384)	-100.00%
Transfer Fr Sp Rev Funds (200)	407,590	270,068	1,117,924	1,124,804	6,880	0.62%
Trnsfer Fr Dbt Svc Funds (300)	88,439	0	0	0	0	0.00%
Transfer Fr Capital Fund (400)	0	126	34,578	256,228	221,650	641.01%
Transfer Fr Int Svc Fnds (600)	100,000	443,652	0	0	0	0.00%
Intrafund Transfer	392,689	0	0	95,000	95,000	100.00%
FISCAL TRANSACTIONS		18,030,843	16,398,777		(265,442)	-1.62%
TOTAL RESOURCES	92,373,469	95,259,685	92,474,331	93,812,366	1,338,035	1.45%

GE	NERAL FUN	D REQUIRE	MENTS DET			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
REQUIREMENT ACCOUNTS						
Regular Operating Wages	22,706,362	24,325,600	26,345,689	26,402,137	56,448	0.21%
Extra Help	421,906	504,074	538,928	529,816	(9,112)	-1.69%
Unclassified Temporary	391,017	290,297	376,098	109,056	(267,042)	-71.00%
Overtime	1,079,313	1,687,666	1,272,652	1,510,812	238,160	18.71%
Reduction Unfunded Vac Liab	520,926	569,995	582,877	594,243	11,366	1.95%
Compensatory Time	160,355	147,343	203,088	106,236	(96,852)	-47.69%
Personal Time	237,020	209,726	179,616	148,812	(30,804)	-17.15%
Risk Management Benefits	512,609	722,183	805,004	783,800	(21,204)	-2.63%
Social Security Expense	1,543,164	1,671,742	1,836,027	1,822,045	(13,982)	-0.76%
Medicare Insurance Expense	367,554	398,118	428,965	426,440	(2,525)	-0.59%
Unemployment Insurance (State)	181,994	85,561	117,329	45,846	(71,483)	-60.93%
Workers Comp	83,478	89,114	89,033	88,352	(681)	-0.76%
Disability Insurance - Long-term	135,970	151,415	257,048	258,632	1,584	0.62%
PERS - OPSRP Employer rate	2,581,162	3,359,630	3,447,400	4,187,044	739,644	21.46%
PERS Bond	1,950,418	2,155,048	2,161,092	2,007,374	(153,718)	-7.11%
PERS - 6% Pickup	1,434,524	1,571,103	1,717,932	1,704,054	(13,878)	-0.81%
Optional ER IAP	105,598	99,995	119,185	123,057	3,872	3.25%
Health Insurance	6,608,416	6,954,210	7,398,211	7,317,251	(80,960)	-1.09%
Dental Insurance	485,621	512,461	552,623	549,474	(3,149)	-0.57%
Vision Insurance	61,018	5,387	0	0	0	0.00%
EE Assistance Pgm	23,210	7,847	9,816	9,674	(142)	-1.45%
Life Insurance	92,211	105,849	129,846	127,713	(2,133)	-1.64%
Flexible Spending Admin	5,559	5,843	4,938	4,860	(78)	-1.58%
Disability Insurance - Short Term	12,797	13,459	14,682	14,500	(182)	-1.24%
Deferred Comp Employer Contrib	160,531	180,357	182,426	191,826	9,400	5.15%
Retiree Medical	845,512	924,543	965,124	828,065	(137,059)	-14.20%
FMLA Administration	9,972	10,488	14,706	14,464	(242)	-1.65%
Salary Offset	9,911	(26,759)	195,249	0	(195,249)	-100.00%
PERSONNEL SERVICES	42,728,127	46,732,296	49,945,584	49,905,583	(40,001)	-0.08%
Professional & Consulting	3,500,577	2,760,836	2,637,063	2,787,099	150,036	5.69%
Court Related Personal Service	19,919	37,225	50,100	50,110	130,030	0.02%
Banking & Armored Car Svc	441	1,042	0	0	0	0.02 %
Construction Services	0	4,043	14,517	0	(14,517)	-100.00%
Road Work Services	0	725	0	0	(14,517)	0.00%
Relief & Assistance	0	5,913	11,089	11,300	211	1.90%
Subscriptions	588	1,057	2,428	2,450	22	0.91%
Intergovernmental Agreements	69,901	79,240	167,720	346,074	178,354	106.34%
Agency Payments	136,872	213,118	224,667	49,325	(175,342)	-78.05%
Motor Fuel & Lubricants	16,737	17,410	25,670	18,848	(6,822)	-26.58%
	12,683			10,850		38.22%
Automotive Equipment Parts Tires	12,083	14,228 1,125	7,850 2,000	5,200	3,000 3,200	38.22% 160.00%
Machinery & Equipment Parts	29,296	36,535	37,600	37,500	(100)	-0.27%
Helicopter Expense	29,290	184	0/,600	37,500	(100)	0.00%
Refuse & Garbage	68,993	47,291	42,080	45,850	3,770	8.96%
3	00,993	47,291	1,500	45,650	(1,500)	-100.00%
Spec Handling & Haz Waste Disp Light, Power & Water	1,015,787	939,095	999,608	971,785	(27,823)	-2.78%
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Telephone Services	207,479	227,892	237,434	256,256 685,464	18,822	7.93%
General Liability	612,907	779,664	784,731	685,464	(99,267)	-12.65%
Insurance Premiums	2,392	2,307	2,500	2,550	50	2.00%
Claims	0	949	0	0	0	0.00%

GE	NERAL FUNI	D REQUIRE	MENTS DET	AL		
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Vehicle Preventive Maintenance	43	87	6,600	6,600	0	0.00%
Vehicle Repair	16,861	31,237	35,588	26,300	(9,288)	-26.10%
Maintenance of Equipment	130,289	150,719	175,115	164,821	(10,294)	-5.88%
Maintenance of Structures	226,678	190,868	123,513	130,313	6,800	5.51%
Maintenance of Grounds	10,103	18,134	18,045	15,000	(3,045)	-16.87%
Maintenance Agreements	323,974	203,899	236,097	246,657	10,560	4.47%
Operating Licenses & Permits	7,485	4,260	9,285	5,700	(3,585)	-38.61%
External Equipment Rental	48,649	8,912	23,810	9,376	(14,434)	-60.62%
External Vehicle Rental	284	525	0	500	500	100.00%
Real Estate & Space Rentals	228,625	207,478	242,449	250,912	8,463	3.49%
Metro Cable Commission	78,225	80,181	86,226	96,834	10,608	12.30%
Fleet Services Rentals	538,491	1,208,137	1,003,509	916,324	(87,185)	-8.69%
Copier Charges	63,859	71,294	68,510	72,572	4,062	5.93%
Mail Room Charges	91,899	95,395	101,901	92,350	(9,551)	-9.37%
Indirect/Technology Serv	3,019,194	3,688,430	2,310,387	2,492,490	182,103	7.88%
County Indirect Charges	3,751,767	4,280,754	4,026,333	4,232,874	206,541	5.13%
Direct/Technology Serv	0	0	1,183,059	1,166,643	(16,416)	-1.39%
Dept Support/Direct	74,365	20,360	55,568	65,724	10,156	18.28%
PC Replacement Services	211,490	229,529	197,205	124,050	(73,155)	-37.10%
Dept Support/Indirect	42,342	44,267	15,686	13,806	(1,880)	-11.99%
Office Supplies & Expense	173,425	183,862	178,055	176,326	(1,729)	-0.97%
Educational Materials	1,599	200	1,100	0	(1,100)	-100.00%
Membrshp/Professionl Licenses	44,796	47,461	56,613	57,566	953	1.68%
Printing & Binding	263,891	253,168	345,813	315,356	(30,457)	-8.81%
Advertising & Publicity	22,985	25,372	41,460	45,510	4,050	9.77%
Microfilm Imaging Services	8,471	4,327	7,100	7,000	(100)	-1.41%
Photo/Video Supplies & Svcs	14,195	10,265	8,350	8,050	(300)	-3.59%
Postage	186,808	152,549	191,300	204,250	12,950	6.77%
Radio/Communic Supplies & Svcs	639,649	1,058,256	239,579	179,765	(59,814)	-24.97%
DP Supplies And Access	127,200	116,111	64,340	77,009	12,669	19.69%
DP Equipment	147,549	74,488	8,850	9,300	450	5.08%
Small Tools & Equipment	218,374	131,012	101,712	87,469	(14,243)	-14.00%
Small Office Furniture	401,047	68,379	6,900	4,750	(2,150)	-31.16%
Library - Serials & Conts	14,752	7,249	7,110	26,800	19,690	276.93%
Institutional Supplies	32,823	15,446	9,500	14,700	5,200	54.74%
Food	20,091	20,607	26,830	25,500	(1,330)	-4.96%
Clothing	7,938	4,452	7,000	5,000	(2,000)	-28.57%
Bedding & Linens	1,002	12,149	6,000	3,000	(3,000)	-50.00%
Kitchen & Dining Supplies	2,934	4,331	6,170	6,200	30	0.49%
Miscellaneous Supplies	10,035	9,085	9,000	500	(8,500)	-94.44%
Special Supplies	116,982	156,817	126,800	161,050	34,250	27.01%
Clothing & Personal Supplies	89,657	35,924	57,450	43,450	(14,000)	-24.37%
Search & Rescue Supplies	2,473	4,604	2,500	2,800	300	12.00%
Safety Supplies	40,983	29,778	37,930	42,750	4,820	12.71%
Janitorial Supplies	132,982	110,603	120,209	120,150	(59)	-0.05%
Traffic Supplies	0	68	0	0	0	0.00%
Agricultural Supplies	0	48	0	0	0	0.00%
Building Materials Supplies	42,020	45,482	39,050	35,950	(3,100)	-7.94%
Electrical Supplies	46,207	25,829	33,100	37,100	4,000	12.08%
Medical Supplies	46,20 <i>1</i> 13,511	25,629 15,613	18,650	16,150	(2,500)	-13.40%
Stores Inventory	35,129	2,866	21,500	20,000	(2,500)	-13.40% -6.98%
Business Expense & Travel	70,211	63,734	107,210	110,769	3,559	3.32%

GI	NERAL FUN					
	FY 14-15	FY 15-16			\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Committee Stipends & Expense	7,724	8,133	13,000	10,500	(2,500)	-19.23%
Awards & Recognition	16,297	13,807	19,975	22,215	2,240	11.21%
Outside Education & Travel	266,457	253,422	298,428	276,900	(21,528)	-7.21%
County Training Classes	8,334	5,317	18,870	13,520	(5,350)	-28.35%
Training Services & Materials	187,541	46,986	66,520	79,250	12,730	19.14%
Tuition Reimbursement	0	0	1,500	0	(1,500)	-100.00%
Miscellaneous Payments	43,622	117,762	1,750	2,700	950	54.29%
Parking	924	624	1,000	1,000	0	0.00%
M&S Adjustment	0	0	103,814	0	(103,814)	-100.00%
MATERIALS & SERVICES	18,019,810	18,840,527	17,579,481	17,660,812	81,331	0.46%
Vehicles	00.000	^	^	^	2	0.0004
Vehicles	32,926	04 405	0	0	0	0.00%
Office Furniture	0	31,425	0	0	0	0.00%
Office Machines	0	0	0	130,950	130,950	100.00%
Communications Equipment	5,325	208,201	0	0	0	0.00%
Institutional Furnishings	0	24,214	0	0	0	0.00%
Machinery & Equipment	31,610	0	0	0	0	0.00%
CAPITAL OUTLAY	69,861	263,839	0	130,950	130,950	100.00%
Int Paid Interfund Loan	101	0	0	0	0	0.00%
FISCAL TRANSACTIONS	101	0	0	0	0	0.00%
TOTAL EXPENDITURES	60,817,901	65,836,664	67,525,065	67,697,345	172,280	0.26%
Transfer To General Fund (100)	0	14,470	114,384	0	(114,384)	-100.00%
Transfer To Special Rev Fd (200)	12,310,047	10,971,876	10,797,693	10,625,056	(172,637)	-1.60%
Transfer To Debt Svc Fd (300)	1,535,231	3,304,786	875,008	874,127	(881)	-0.10%
Intrafund Transfer	392,689	0	0	95,000	95,000	100.00%
Prin Paid Interfund Loan	15,077	0	0	0	0	0.00%
FUND TRANSFERS	14,253,045	14,291,132	11,787,085	11,594,183	(192,902)	-1.64%
Operational Contingency	0	0	7,616,693	513,500	(7,103,193)	-93.26%
Operational Reserves	0	0	319,128	13,598,406	13,279,278	
Service Stabilization	0	0	5,226,360	408,932	(4,817,428)	-92.18%
TOTAL RESERVES &			3,220,300	400,332	(7,017,420)	-32.10/0
CONTINGENCIES	0	0	13,162,181	14 520 020	1,358,657	10.32%
CONTINGENCIES	U	U	13,102,101	14,520,030	1,330,037	10.32%
TOTAL REQUIREMENTS	75,070,942	80,127,794	92,474,331	93,812,366	1,338,035	1.45%

ALL FUNDS RESOURCE DETAIL								
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng		
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr		
RESOURCE ACCOUNTS								
Payments In-Lieu Of Taxes	578,450	683,324	198,000	0	(198,000)	-100.00%		
Current Year Property Tax	52,771,481	51,865,227	49,347,298	51,073,494	1,726,196	3.50%		
Prior Years Property Taxes	290,522	1,177,894	930,000	950,000	20,000	2.15%		
In Lieu Of Taxes	573,612	597,284	625,654	653,004	27,350	4.37%		
Severance Tax	20,181	27,251	20,000	20,000	0	0.00%		
Transient Room Tax	5,428,543	6,055,423	6,496,347	6,980,889	484,542	7.46%		
Car Rental Tax	1,665,145	1,789,654	2,410,285	2,027,676	(382,609)	-15.87%		
Miscellaneous Taxes	13,850	14,069	16,735	17,235	500	2.99%		
Road Assessments	15,004	19,750	16,000	14,000	(2,000)	-12.50%		
Other Assessment	107,280	115,259	118,000	120,000	2,000	1.69%		
Tax Penalties	284,341	285,017	280,000	285,000	5,000	1.79%		
Other Tax Revenue	10	10	(220,819)	. 0	220,819	-100.00%		
TAXES & ASSESSMENTS	61,748,419	62,630,160	60,237,500	62,141,298	1,903,798	3.16%		
Marriage	83,775	80,117	90,000	90,000	0	0.00%		
Domestic Partnership Fee	130	75	0	0	0	0.00%		
Lane County Licenses	169,777	198,870	200,962	210,000	9,038	4.50%		
Kennel Licenses	4,875	6,722	6,700	6,700	0	0.00%		
Temporary Restaurant Licenses	54,437	56,110	50,000	50,000	0	0.00%		
Mobile Unit Licenses	56,655	59,126	56,000	56,000	0	0.00%		
Swimming Pool Licenses	89,060	89,665	89,000	89,000	0	0.00%		
Restaurant Licenses	634,960	637,175	627,000	635,000	8,000	1.28%		
Recreation Park Licenses	25,441	24,201	25,000	25,000	0	0.00%		
Motel/Hotel Licenses	34,820	34,785	35,000	35,000	0	0.00%		
Tobacco Retailer License Fee	10,600	8,825	7,500	7,500	0	0.00%		
Metro Cable Franchise	431,129	456,846	465,000	474,300	9,300	2.00%		
Rural Cable Franchise	113,738	126,574	129,105	148,499	19,394	15.02%		
Structural	473,927	636,266	500,000	500,900	900	0.18%		
Mechanical Permit	157,684	175,109	160,000	175,000	15,000	9.38%		
Plumbing Permits	93,456	107,215	95,000	107,000	12,000	12.63%		
Electrical Permit	225,595	263,636	287,900	312,900	25,000	8.68%		
Mobile Home Permits	35,388	33,166	35,000	32,000	(3,000)	-8.57%		
Mobile Home Electrical Permit	40	40	0	0	0	0.00%		
Zoning Permits	608,441	754,605	700,000	600,000	(100,000)	-14.29%		
Public Works Permits	40,056	39,096	45,000	30,000	(15,000)	-33.33%		
COVP Continuous OP Permit	65,348	70,030	65,000	65,000	0	0.00%		
Facility Access Permits	52,128	43,747	45,000	50,000	5,000	11.11%		
Concealed Weapon Permit	243,113	350,381	240,000	275,000	35,000	14.58%		
Fireworks Display Permit	325	300	400	300	(100)	-25.00%		
State Construction Surtax Coll	189,040	209,292	235,000	155,000	(80,000)	-34.04%		
Mobile Home State Qtrly Srchrg	2,140	30	0	1,000	1,000	100.00%		
LICENSES & PERMITS	3,896,079	4,462,005	4,189,567	4,131,099	(58,468)	-1.40%		
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Circuit Court Fines	122,296	145,759	123,000	145,000	22,000	17.89%		
State Court Facility & Security	145,233	144,630	125,000	140,000	15,000	12.00%		
Local Fines	68,738	31,655	58,500	58,100	(400)	-0.68%		

	ALL FUND	S RESOURC	E DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Court Fines	288,228	308,148	249,600	251,600	2,000	0.80%
Collection Agency Receipts	180,940	150,137	165,000	165,000	0	0.00%
Drivers License Suspension	15,028	107,184	12,000	12,000	0	0.00%
Criminal Fine & Assessment	250,653	200,442	265,500	213,050	(52,450)	-19.76%
Fines From Other Courts	55,530	33,496	45,000	45,000	0	0.00%
County Infractions Forfeitures	15,000	32,000	0	20,000	20,000	100.00%
Forfeitures Other	271,554	275,400	140,750	360,500	219,750	156.13%
Foreclosure Penalty	87,229	78,572	60,000	75,000	15,000	25.00%
Late Filing Penalties	24,337	32,699	22,500	32,500	10,000	44.44%
FINES, FORF., PENALTIES	1,524,765	1,540,122	1,266,850	1,517,750	250,900	19.81%
Sale Of Capital Assets	449,992	319,011	335,000	360,000	25,000	7.46%
Land Sales	594,337	537,936	256,537	356,537	100,000	38.98%
Recycled Materials	200,345	255,110	200,100	200,100	0	0.00%
Scrap Metal Sales	292,188	252,948	312,500	285,500	(27,000)	-8.64%
Timber Sales	0	9,861	50,000	0	(50,000)	-100.00%
Royalties	45,463	33,844	30,000	30,000	0	0.00%
Map Sales	30,901	151,688	500	0	(500)	-100.00%
Commemorative Medal Sales	0	0	13,000	30,000	17,000	130.77%
Commemorative Art Sales	0	0	100	100	0	0.00%
Covered Bridge Memorabilia	16	0	100	100	0	0.00%
Miscellaneous Sales	182,984	132,503	84,150	95,550	11,400	13.55%
Season Passes	220,145	203,428	210,000	210,000	0	0.00%
Admissions	630,628	639,754	640,000	651,000	11,000	1.72%
Concessions	96,482	105,217	101,500	104,500	3,000	2.96%
Fair Food Booths	108,343	129,079	125,000	130,000	5,000	4.00%
Catering	201,702	215,845	197,500	197,500	0	0.00%
Amusements	12,207	57,110	15,000	70,000	55,000	366.67%
Fair Concert Tickets	111,432	85,770	100,000	100,000	0	0.00%
Fair Concert Merchdse Comm	5,336	5,057	5,000	4,000	(1,000)	-20.00%
Fair Carnival Receipts	281,902	345,360	340,000	348,000	8,000	2.35%
Attraction Commission	2,773	1,200	1,500	1,200	(300)	-20.00%
Fair Entry Fees	8,420	4,424	4,500	4,500	0	0.00%
Real Property	167,218	15,600	96,000	96,000	0	0.00%
Parking	612,538	649,529	574,983	604,023	29,040	5.05%
Equipment Rental	127,620	142,116	122,500	130,500	8,000	6.53%
Moorage	165,219	174,816	190,000	180,000	(10,000)	-5.26%
Picnic Reservations	46,814	46,793	40,000	45,000	5,000	12.50%
Camp Lane Reservations	78,870	41,456	44,000	64,000	20,000	45.45%
Camping	739,913	845,376	713,489	799,989	86,500	12.12%
Misc. Camping Revenue	40,506	33,107	40,000	40,000	0	0.00%
Rent - Other Properties	503,237	522,528	516,297	535,531	19,234	3.73%
Fair Booth Space Rental	80,975	79,260	80,000	90,000	10,000	12.50%
Convention Center Rental	562,053	586,146	550,000	550,000	0	0.00%
Livestock Arena/Stalls Rental	7,275	24,495	18,680	18,000	(680)	-3.64%
Wheeler Pavillion Rental	17,324	20,295	17,000	17,000	0	0.00%
Auditorium Rental	34,262	33,560	29,000	29,000	0	0.00%

	ALL FUN	DS RESOUR	CE DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Expo Halls Rental	91,292	73,080	76,000	76,000	0	0.00%
Parking Lot Rental	57,994	64,270	48,000	48,000	0	0.00%
Miscellaneous Rent	153,884	156,366	162,128	162,028	(100)	-0.06%
PROPERTY AND RENTALS	6,962,587	6,993,935	6,340,064	6,663,658	323,594	5.10%
National Forest Timber Sales	9,379,562	8,830,783	1,126,966	1,426,390	299,424	26.57%
Civil Defense Grants	219,257	301,757	226,666	161,000	(65,666)	-28.97%
Corp Of Engineers	44,500	44,763	44,500	44,854	354	0.80%
Department Of Energy	681,131	495,987	579,032	579,032	0	0.00%
FEMA	439,071	247,249	0	630,000	630,000	100.00%
Health & Human Services	5,389,467	6,222,760	6,256,418	6,269,066	12,648	0.20%
DMAP Open Card	2,553,149	1,898,463	1,763,052	2,374,874	611,822	34.70%
Medicaid Wrap	13,155,171	14,997,433	20,091,761	18,812,254	(1,279,507)	-6.37%
Title XIX Babies First	428,840	598,506	564,091	958,500	394,409	69.92%
LIPA/OHP	447,771	443,775	845,368	405,391	(439,977)	-52.05%
Child Support Enforcement	1,415,117	1,579,616	1,537,873	1,548,552	10,679	0.69%
FPEP Expansion Project	26,911	16,896	26,800	14,200	(12,600)	-47.01%
Title IV-E	74,166	118,043	91,520	91,520	0	0.00%
Justice Dept	0	113,978	173,739	173,739	0	0.00%
SAMHSA	0	134,092	125,000	125,000	0	0.00%
Housing & Comm Development	1,923,290	2,114,691	2,083,564	2,151,840	68,276	3.28%
O & C Timber Sales	4,539,345	4,273,742	2,871,131	2,500,000	(371,131)	-12.93%
Flood Control Leases	3,113	2,938	750	750	0	0.00%
Bureau of Land Management	380,875	201,573	287,139	289,598	2,459	0.86%
Taylor Grazing Act	34	11	. 0	. 0	. 0	0.00%
Department Of Justice	1,009,952	1,367,056	1,353,558	842,708	(510,850)	-37.74%
US Marshall	1,937,624	1,871,591	2,164,560	2,164,560	O O	0.00%
Bureau of Prisons	1,291,884	725,793	1,000,000	1,165,000	165,000	16.50%
Federal Highway Admin	299,333	842,606	240,000	350,000	110,000	45.83%
Federal Title III Projects	1,146,256	1,079,196	0	0	0	0.00%
Miscellaneous Federal	135,659	129,331	2,113,692	1,670,234	(443,458)	-20.98%
Federal Title II Reimbursements	236,892	249,550	171,828	158,478	(13,350)	-7.77%
Federal Title III Reimbursements	642,379	834,994	1,122,328	890,000	(232,328)	-20.70%
Reimbursements	836,388	245,267	192,250	187,250	(5,000)	-2.60%
Prior Year Revenues	1	0	0	0	0	0.00%
FEDERAL REVENUES	48,637,140	49,982,439	47,053,586	45,984,790	(1,068,796)	-2.27%
Bio-Terrorism	169,501	168,803	192,296	152,237	(40,059)	-20.83%
Title V Flexible Funds	62,010	75,704	92,504	92,504	0	0.00%
Juvenile Justice Del. Prev.	69,340	0	0	0	0	0.00%
West Nile Virus	0	0	0	5,000	5,000	100.00%
ODOT Funds Exchange	870,331	867,435	866,586	932,200	65,614	7.57%
ODOT	984,077	657,459	1,670,239	1,091,553	(578,686)	-34.65%
Community Services Block Grant	433,541	437,149	445,489	501,845	56,356	12.65%
Cacoon OR Health Sciences	42,189	45,705	42,189	42,189	0	0.00%
Dept Of State Police	156	0	0	0	0	0.00%
Family Planning	102,930	151,301	68,400	68,400	0	0.00%

	ALL FUN	DS RESOUR	CE DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
HIV Block Grant Prevent-Federal	79,807	53,485	55,122	55,122	0	0.00%
DHS Immunization	77,276	77,495	80,003	80,003	0	0.00%
Mental Health Division	15,026,633	17,446,456	18,602,070	18,670,091	68,021	0.37%
Child & Adolescent Health	50,357	56,226	63,426	63,426	. 0	0.00%
WIC Program	1,271,289	1,266,045	1,297,927	1,265,708	(32,219)	-2.48%
Title XIX	510,317	475,234	496,158	515,750	19,592	3.95%
Oregon Mothers Care	26,517	30,051	27,523	27,523	0	0.00%
Youth Investment	62,274	0	0	0	0	0.00%
Coorindated Care Org-CCO	10,446,336	12,452,511	7,927,968	8,317,025	389,057	4.91%
Miscellaneous State	2,052,506	2,257,610	2,702,157	3,560,019	857,862	31.75%
Prior Year Revenues	59,212	170,653	0	0	0	0.00%
Managed Care/Carve Out	0	60,989	50,000	26,635	(23,365)	-46.73%
Homeless Shelters	707,083	695,704	1,763,907	794,292	(969,615)	-54.97%
Childrens Services Division	275,801	368,712	353,000	364,526	11,526	3.27%
OHD State Support	390,854	403,138	401,740	401,740	0	0.00%
Immune Action & Babies 1st	39,626	39,628	40,021	40,021	0	0.00%
Perinatal	12,675	12,675	12,675	12,675	0	0.00%
School Based Clinic	533,568	556,586	558,717	450,118	(108,599)	-19.44%
TB Case Management	8,639	8,088	13,574	13,574	0	0.00%
Tobacco Prevention	445,888	300,359	384,944	384,944	0	0.00%
Healthy Communities	84,648	94,051	124,307	0	(124,307)	-100.00%
Accident Prevention	18,892	11,640	0	19,000	19,000	100.00%
Community Corrections	9,995,192	10,198,755	10,217,005	10,182,598	(34,407)	-0.34%
M57 Supp Trans Fds	517,053	791,370	61,250	451,035	389,785	636.38%
Justice Reinvestment	233,211	1,473,900	1,681,079	1,745,442	64,363	3.83%
DOC Grant-In-Aid	73,000	18,250	0	0	0	0.00%
Release Subsidy Funds	32,792	29,777	29,777	29,777	0	0.00%
Victim - Witness Program	194,155	202,980	206,736	205,000	(1,736)	-0.84%
Healthy Start	598,481	569,092	750,539	609,777	(140,762)	-18.75%
Youth Involvement	0	0	720	720	0	0.00%
State Parks	20,000	0	0	0	0	0.00%
Campground Grant	41,791	84,976	30,000	0	(30,000)	-100.00%
Dept of Transportation	31,944	15,972	7,000	15,972	8,972	128.17%
Veterans Affairs	11,440	10,440	10,291	10,291	0	0.00%
Local Staff	333,636	304,382	439,675	446,610	6,935	1.58%
Miscellaneous State Revenue	2,907,887	3,926,942	4,227,796	3,064,007	(1,163,789)	-27.53%
Prior Year Revenues	167,225	12,601	0	0	0	0.00%
STATE GRANT REVENUES	50,072,081	56,880,330	55,994,810	54,709,349	(1,285,461)	-2.30%
Marino Board	772 902	482 007	440 620	470,000	20.290	6 670/
Marine Board Drinking Water Program	772,892 130,703	482,907 130,703	440,620	139,793	29,380	6.67%
	139,793	139,793	139,793		(975,000)	0.00%
Timber Sales	1,204,354	369,832	1,325,000	450,000	(875,000)	-66.04%
Motor Voter Funds	1 257 402	31,172	35,250	38,000	2,750	7.80%
Department of Revenue	1,257,493	1,101,076	1,094,150	1,082,150	(12,000)	-1.10%
DCBS Fee Revenue	134,880	139,015	134,500	134,500	(45,000)	0.00%
DCBS Misc Revenue	470	460 4 500 770	15,500	500	(15,000)	-96.77% 2.00%
Video Lottery Revenue	1,300,542	1,500,779	1,500,000	1,530,000	30,000	2.00%

	ALL FUN	DS RESOUR	CE DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Video Lottery Grant	1,133,662	1,143,964	1,694,246	1,753,360	59,114	3.49%
Liquor Tax - Local Programs	316,389	325,086	288,300	288,300	. 0	0.00%
Liquor Tax	1,786,447	1,794,748	1,836,000	1,866,600	30,600	1.67%
DUII Assessments	17	0	0	0	. 0	0.00%
Highway Funds/Gas Tax	19,130,088	19,684,573	19,975,680	19,775,900	(199,780)	-1.00%
OTIA III Maint & Preservation	1,039,244	1,288,958	1,093,440	1,169,100	75,660	6.92%
Court Fees	649,726	699,560	751,234	763,144	11,910	1.59%
Gasoline Tax Refund	71,033	71,554	74,480	70,000	(4,480)	-6.02%
Amusement Device Tax	81,599	83,720	80,000	82,500	2,500	3.13%
Cigarette Tax	330,645	329,287	325,000	316,875	(8,125)	-2.50%
Marijuana Tax	0	0	120,000	120,000	0	0.00%
State ODA Funds	50,964	53,667	52,000	52,000	0	0.00%
Recreational Vehicle Fee	415,813	487,722	495,600	510,000	14,400	2.91%
Trans. Of Prisoners	4,226	7,632	0	7,000	7,000	100.00%
OTHER STATE REVENUES	29,820,277	29,735,504	31,470,793	30,619,722	(851,071)	-2.70%
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Eugene	1,296,000	1,296,000	1,271,000	1,371,000	100,000	7.87%
Springfield	200,330	202,663	242,363	242,304	(59)	-0.02%
Serbu Endowment Fund	171,431	200,105	102,345	105,345	3,000	2.93%
LOCAL GRANTS	1,667,761	1,698,768	1,615,708	1,718,649	102,941	6.37%
	, ,	, ,	, ,		·	
Eugene	1,241,763	871,563	864,688	864,856	168	0.02%
Community Law Enforcement	1,432,692	1,506,939	1,545,584	1,541,469	(4,115)	-0.27%
Springfield	5,000	5,000	5,000	5,000	0	0.00%
Miscellaneous Cities	1,380,532	1,459,825	1,392,827	1,411,272	18,445	1.32%
Counties	437,867	203,608	264,304	587,632	323,328	122.33%
Other Local	1,454,499	1,693,275	1,857,866	1,671,745	(186,121)	-10.02%
Special Elections	54,119	452,812	9,000	323,000	314,000	3,488.89%
Community Contracts	77,046	79,880	73,229	45,803	(27,426)	-37.45%
INET Drug Court Revenue	253,287	226,134	120,000	249,271	129,271	107.73%
LOCAL REVENUES	6,336,805	6,499,035	6,132,498	6,700,048	567,550	9.25%
0, 5	-	•	100	400	-	0.000
Site Reviews	0	0	100	100	0	0.00%
Site Inspections	64,698	109,894	70,000	70,000	0	0.00%
Waste System Inspections	330,484	324,301	300,000	330,000	30,000	10.00%
Daycare Inspection Fees	27,928	33,645	27,000	33,000	6,000	22.22%
School Inspections	37,328	38,136	38,000	38,000	0	0.00%
Frat/Sor/Coops	3,192	3,024	3,200	3,200	0	0.00%
DUII Client Fees	0	59	0	0	0	0.00%
Food Handlers Fees	922,769	909,874	905,000	910,000	5,000	0.55%
Clinic Fees	139,186	140,265	135,000	182,000	47,000	34.81%
Plan Contributions	0	720	10,000	200,000	190,000	1,900.00%
Birth Certificate Fees	50,305	53,799	60,000	60,000	0	0.00%
Childrens Trust Fund	3,088	2,730	2,500	2,500	0	0.00%
Mental Health Clinic Fees	53,240	72,050	72,300	88,000	15,700	21.72%
Death Certificate Fees	279,532	325,756	240,000	240,000	0	0.00%
Influenza Immunization	3,112	18,117	16,500	16,500	0	0.00%

	ALL FUND	S RESOURC	E DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Immunization Fees	46,564	32,163	57,320	57,320	0	0.00%
Tuberculin Test Fees	2,825	2,798	6,500	6,500	0	0.00%
Supervised Parent Visits	0	9,070	5,000	5,000	0	0.00%
Parent Education	0	104,071	70,000	70,000	0	0.00%
Supervised Probationer Fees	748,456	503,125	725,887	515,000	(210,887)	-29.05%
DOR - Probationer Fees	0	63,351	70,000	70,000	0	0.00%
Electronic Supervision Fees	146,145	210,793	100,000	180,000	80,000	80.00%
Fingerprinting Fees	103,674	75,480	90,000	70,000	(20,000)	-22.22%
OLCC Endorsements	3,930	4,245	3,900	3,900	0	0.00%
Vehicle Impound Fees	3,230	3,241	2,500	2,500	0	0.00%
Civil Process	475,457	442,564	300,000	350,000	50,000	16.67%
Firearms Transfer Endorsements	3,760	7,005	5,000	500	(4,500)	-90.00%
Justice Court Fees	24,797	21,157	21,275	21,275	0	0.00%
Witness Fees	591	989	50	50	0	0.00%
Elections Fees	5,204	2,603	5,000	3,000	(2,000)	-40.00%
Recording Fees	1,468,706	1,654,207	1,604,500	1,704,500	100,000	6.23%
Public Land Corner Preservatn	471,448	502,436	490,000	540,000	50,000	10.20%
Marriage Ceremonies	39,411	39,375	32,000	35,000	3,000	9.38%
State Processing Fee	28,321	32,945	27,000	31,000	4,000	14.81%
BOPTA Filing Fee	21,875	23,345	22,000	17,500	(4,500)	-20.45%
Domestic Partner Fees	0	30	0	0	0	0.00%
Other Clerk Fees	1,357	6,996	0	0	0	0.00%
Zoning Certification Fee	185,741	197,922	190,000	185,000	(5,000)	-2.63%
Restaurant Plan Reviews	17,019	18,088	17,000	18,000	1,000	5.88%
Technology Assessment	45,551	55,627	50,000	50,000	0	0.00%
LMD Permit Admin Fee	390,448	458,761	385,000	395,000	10,000	2.60%
Long-Range Planning Surcharge	338,047	397,528	378,000	350,000	(28,000)	-7.41%
Subdivision Fees	93,503	99,870	80,000	80,000	0	0.00%
Boundary Fees	3,373	7,629	3,500	3,500	0	0.00%
Rural Addressing Fees	19,250	27,930	24,000	24,000	0	0.00%
Plan Check Fees	425,268	438,872	418,500	370,200	(48,300)	-11.54%
Land Vacation Fees	25,369	20,096	20,000	20,000	0	0.00%
Land Survey Fees	28,489	28,596	30,000	30,000	0	0.00%
Partition Plat Check Fees	25,225	28,900	30,000	30,000	0	0.00%
Engineering	46,543	177,878	90,000	74,250	(15,750)	-17.50%
Field Engineering	8,383	83,278	25,000	4,250	(20,750)	-83.00%
Materials Testing	310,909	366,186	310,000	300,000	(10,000)	-3.23%
Surveying	60,562	28,496	0	0	0	0.00%
Striping	68,729	59,937	65,000	65,000	0	0.00%
Signage & Graphics	29,850	18,971	20,000	20,000	0	0.00%
Electricians	22,581	11,960	20,000	20,000	0	0.00%
Road Maintenance	240,659	281,506	120,000	130,000	10,000	8.33%
Construction Reimbursement	(3,657)	186,561	135,000	25,500	(109,500)	-81.11%
Maintenance Reimbursement	154,497	4,990	322,228	600	(321,628)	-99.81%
Miscellaneous PW	21,191	17,500	8,000	4,000	(4,000)	-50.00%
Cnst Excise Tax Admin Fee	7,086	8,970	8,000	8,000	0	0.00%
Medicare	927,374	1,024,343	1,108,438	1,584,409	475,971	42.94%

	ALL FUN	DS RESOUR	CE DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Trillium/OHP FEES	4,617,072	5,030,271	6,267,528	7,002,095	734,567	11.72%
Other Third Party Fees	326,483	301,508	324,124	332,069	7,945	2.45%
System Development Charge	33,532	52,924	34,000	34,000	0	0.00%
Sports-Recreation Revenue	42,980	56,525	55,000	55,000	0	0.00%
Electrical Revenue	78,368	85,991	82,750	84,250	1,500	1.81%
Garbage Fees	8,789,884	9,108,939	6,309,898	6,894,009	584,111	9.26%
Special Waste Fees	323,207	369,692	285,000	285,000	0	0.00%
Industrial Waste Fees	270,557	297,338	253,700	253,700	0	0.00%
Other Solid Waste Fees	1,200,474	1,459,328	1,200,474	1,557,362	356,888	29.73%
A&T Application Fee	0	16,000	0	15,000	15,000	100.00%
Credit Card Fees	0	(3)	0	0	0	0.00%
Nuisance Abatement	(13,740)	(3,773)	(13,740)	(13,740)	0	0.00%
Community Cleanup	(9,524)	(91,296)	(9,500)	(9,500)	0	0.00%
System Benefit Fee	6,054,180	6,710,713	9,464,848	10,661,520	1,196,672	12.64%
Discounts and Rebates	(344,145)	(264,374)	42,600	12,600	(30,000)	-70.42%
Miscellaneous Fees/Reimburs.	393,582	221,566	141,600	141,600	0	0.00%
Bad Debt Contract Rev	(444)	(143,232)	0	0	0	0.00%
Miscellaneous Svc Charges	1,955,707	2,196,813	1,392,256	1,622,137	229,881	16.51%
Advertising	4,500	4,961	11,000	5,000	(6,000)	-54.55%
Special Projects	1,195,122	1,066,717	1,575,400	1,603,400	28,000	1.78%
Report Fees	13,509	14,752	12,500	12,700	200	1.60%
Telephone Calls	113,888	127,864	0	100,000	100,000	100.00%
Photocopies	78	97	0	0	0	0.00%
Laundry Fees	546	174	0	0	0	0.00%
Private Donations	34,637	28,573	152,333	18,712	(133,621)	-87.72%
Fair Sponsorship Income	66,565	64,458	65,000	65,226	226	0.35%
Fair Donor Income	1,242	1,132	1,200	800	(400)	-33.33%
Mckenzie River Coop Maint	35,891	36,925	23,600	34,700	11,100	47.03%
Real Property Services	36,685	26,007	25,000	25,000	0	0.00%
Commissary & Vending Sales	64,239	68,696	50,500	70,500	20,000	39.60%
Discovery - Police Records	257,749	301,234	198,000	238,150	40,150	20.28%
Refunds & Reimbursements	8,749,690	9,544,557	423,026	344,892	(78,134)	-18.47%
Def Comp Admin Fee	0	0	114,000	70,000	(44,000)	-38.60%
LWP Reimbursements	719,835	0	0	0	0	0.00%
Cash Over & Under	1,591	7,122	0	0	0	0.00%
Legal Services	9,756	4,215	750	500	(250)	-33.33%
Benefits	45,952,072	49,033,704	51,451,409	47,749,860	(3,701,549)	-7.19%
PERS Reformation	55,447	(225)	0	0	0	0.00%
Employer PERS	8,047,425	10,105,931	10,678,118	13,465,583	2,787,465	26.10%
Employer OPSRP	0	0	377,471	123,057	(254,414)	-67.40%
Employee PERS	4,708,252	5,103,224	5,914,798	5,744,919	(169,879)	-2.87%
Training Revenues	20,320	15,377	25,000	50,000	25,000	100.00%
Mailroom Services	183,115	186,754	200,000	190,000	(10,000)	-5.00%
Copier Services	190,013	236,518	212,200	218,360	6,160	2.90%
Replacement Prog Equipmt	8,246,344	8,314,573	7,321,392	6,898,980	(422,412)	-5.77%
Non-Replacement Prog Eqmt	498,841	436,583	435,000	372,000	(63,000)	-14.48%
Pool Equipment	134,777	140,592	165,000	150,000	(15,000)	-9.09%

	ALL FUN	IDS RESOUR	CE DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Park Services	81,654	0	0	0	0	0.00%
Data Processing Services	8,329,667	9,401,096	9,588,207	9,560,394	(27,813)	-0.29%
Technology Replacement	559,032	733,762	634,018	779,118	145,100	22.89%
Miscellaneous Internal Services	642,767	324,611	398,050	331,773	(66,277)	-16.65%
Facilities Services	10,561	41,046	18,140	15,140	(3,000)	-16.54%
FEES AND CHARGES	121,686,581	130,600,709	125,276,848	126,813,920	1,537,072	1.23%
County Indirect Revenue	13,485,841	14,443,606	14,371,114	15,091,040	719,926	5.01%
Departmental Administration	4,559,852	4,532,495	4,164,449	4,164,460	11	0.00%
Admin Charges Clerical	20,112	17,707	17,000	17,000	0	0.00%
Radio-Equipment Replacement	491,726	695,000	0	0	0	0.00%
ADMINISTRATIVE CHARGES	18,557,531	19,688,808	18,552,563	19,272,500	719,937	3.88%
Investment Earnings	1,515,247	1,754,826	1,352,562	1,891,598	539,036	39.85%
Interest On Assessments	7,766	7,739	7,500	7,500	000,000	0.00%
Miscellaneous Interest	6,341	148	100	100	0	0.00%
Int Recd Interfund Loan	502	294	145	0	(145)	-100.00%
INTEREST EARNINGS	1,529,856	1,763,006	1,360,307	1,899,198	538,891	39.62%
Fund Balance	177,024,439	199,669,936	229,064,778	212,724,875	(16,339,903)	-7.13%
Non Discretionary	193,645	351,858	562,717	0	(562,717)	-100.00%
Prin Recd Interfund Loan	35,077	20,000	20,000	0	(20,000)	-100.00%
Transfer Fr General Fund (100)	13,845,278	14,291,132	11,787,085	11,499,183	(287,902)	-2.44%
Transfer Fr Sp Rev Funds (200)	6,361,137	7,264,457	9,837,585	4,234,070	(5,603,515)	-56.96%
Trnsfer Fr Dbt Svc Funds (300)	88,439	0	0	0	0	0.00%
Transfer Fr Capital Fund (400)	478,371	606,341	683,497	901,694	218,197	31.92%
Transfer Fr Entrprise Fd (500)	109,913	108,713	106,913	110,113	3,200	2.99%
Transfer Fr Int Svc Fnds (600)	663,930	2,486,117	1,780,000	600,000	(1,180,000)	-66.29%
Intrafund Transfer	4,474,619	6,392,068	5,781,449	7,327,831	1,546,382	26.75%
FISCAL TRANSACTIONS	203,274,848	231,190,622	259,624,024	237,397,766	(22,226,258)	-8.56%
TOTAL RESOURCES	555,714,729	603,665,444	619,115,118	500 560 747	(19,545,371)	-3.16%
I U I AL KESUUKUES	555,7 14,729	003,003,444	019,110,118	J99,J09,747	(19,040,3/1)	-3.10%

	ALL FUNDS	REQUIREME	ENTS DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
REQUIREMENT ACCOUNTS						
Regular Operating Wages	75,355,900	80,366,133	89,911,299	91,385,652	1,474,353	1.64%
Extra Help	2,378,302	2,186,116	2,415,744	2,346,932	(68,812)	-2.85%
Unclassified Temporary	1,088,479	1,082,743	2,340,947	2,018,685	(322,262)	-13.77%
Overtime	2,281,278	2,762,999	2,522,768	2,812,128	289,360	11.47%
Reduction Unfunded Vac Liab	1,464,696	1,495,880	1,484,732	1,445,716	(39,016)	-2.63%
Compensatory Time	554,338	467,645	524,168	373,616	(150,552)	-28.72%
Personal Time	340,565	264,854	221,212	220,404	(808)	-0.37%
Risk Management Benefits	1,315,153	1,441,066	1,532,727	1,478,786	(53,941)	-3.52%
Social Security Expense	5,078,786	5,348,533	6,178,102	6,234,505	56,403	0.91%
Medicare Insurance Expense	1,208,144	1,272,577	1,444,056	1,458,658	14,602	1.01%
Unemployment Insurance (State)	644,072	296,798	393,770	161,910	(231,860)	-58.88%
Workers Comp	288,910	303,272	299,636	301,972	2,336	0.78%
Disability Insurance - Long-term	465,726	507,323	845,711	861,068	15,357	1.82%
PERS - OPSRP Employer rate	8,139,861	9,834,535	10,864,815	13,465,583	2,600,768	23.94%
PERS Bond	6,450,627	6,758,161	7,126,237	6,784,566	(341,671)	-4.79%
PERS - 6% Pickup	4,630,822	4,866,071	5,692,024	5,744,919	52,895	0.93%
Optional ER IAP	105,598	99,995	121,321	123,057	1,736	1.43%
Health Insurance	23,256,354	23,748,104	27,157,658	26,906,357	(251,301)	-0.93%
Dental Insurance	1,680,065	1,743,188	2,022,121	2,007,223	(14,898)	-0.74%
Vision Insurance	215,320	17,734	2,022,121	2,007,223	(14,090)	0.00%
EE Assistance Pgm	79,774	26,342	35,554	35,146	(408)	-1.15%
Life Insurance	259,170	283,890	371,379	366,455	(4,924)	-1.13%
Flexible Spending Admin	19,107	19,759	17,762	17,745	(4,924)	-0.10%
Disability Insurance - Short Term	43,984	45,510	52,514	52,390	(17)	-0.10%
Deferred Comp Employer Contrib	718,487	738,756	812,182	821,989	9,807	1.21%
Retiree Medical	2,733,438	2,870,406		2,819,853		-12.54%
FMLA Administration			3,224,338		(404,485)	-0.31%
	34,221	35,408	52,781	52,617	(164)	
Salary Offset PERSONNEL SERVICES	0 140,831,176	0 148,883,798	205,261	0 170,297,932	(205,261)	-100.00%
PERSONNEL SERVICES	140,631,176	140,003,790	167,870,819	170,297,932	2,427,113	1.45%
Professional & Consulting	16,257,657	16,116,895	20,061,962	19,413,777	(648,185)	-3.23%
Court Related Personal Service	38,595	37,225	50,100	50,110	10	0.02%
Surveyor's Services	237,383	30,753	25,000	25,000	0	0.00%
Land Management Services	30,000	15,000	22,500	22,500	0	0.00%
Data Processing Services	53,459	123,640	396,800	369,200	(27,600)	-6.96%
Public Safety Services	342,673	302,958	292,060	240,060	(52,000)	-17.80%
Banking & Armored Car Svc	167,208	212,754	259,330	288,325	28,995	11.18%
Construction Services	1,479,695	2,402,143	77,817	0	(77,817)	-100.00%
Engineering Services	70,404	23,548	50,000	85,000	35,000	70.00%
Road Work Services	211,105	147,945	190,000	422,000	232,000	122.11%
Event Entertainers	358,088	346,570	360,000	366,000	6,000	1.67%
Litter Control	330,000		10,000	6,000		
Bridge Work Services		3,018 48,109	55,000	40,000	(4,000)	-40.00%
1 -	5,235				(15,000)	-27.27% 1.02%
Relief & Assistance	230	6,573	11,936	12,165	(162.765)	1.92%
Training Services	179,466	192,400	216,765	54,000 71,335	(162,765)	-75.09%
On The Job Training	69,649	79,823	93,222	71,325	(21,897)	-23.49%

	ALL FUNDS	REQUIREME	NTS DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Support Services	258,345	314,774	499,678	449,665	(50,013)	-10.01%
Subscriptions	1,397	1,947	5,028	4,150	(878)	-17.46%
On The Job Training - Services	538,144	359,857	590,309	298,944	(291,365)	-49.36%
Homeowner Assistance	169,857	447,696	508,490	500,000	(8,490)	-1.67%
Victim's Services	0	. 0	5,000	17,000	12,000	240.00%
Intergovernmental Agreements	2,572,416	2,844,186	2,952,422	2,473,110	(479,312)	-16.23%
Agency Payments	21,893,316	22,983,505	41,617,244	33,193,881	(8,423,363)	-20.24%
DD/PSRB Diversion Pmts	4,339	0	0	0	0	0.00%
Family Support Services	2,241	2,408	2,100	1,900	(200)	-9.52%
Client Support Fund	2,489,750	2,445,409	2,449,497	2,416,280	(33,217)	-1.36%
Family Subsidy Payments	633,348	73,033	100,000	100,000	0	0.00%
Agency Payments Prior Year	109,055	189,989	630,514	971,514	341,000	54.08%
Release Subsidy - P & P	0	29,778	29,777	29,777	. 0	0.00%
State Payback	1,395,332	1,039,402	757,083	755,780	(1,303)	-0.17%
Motor Fuel & Lubricants	1,576,821	1,089,682	1,554,030	1,107,158	(446,872)	-28.76%
Automotive Equipment Parts	635,338	620,645	680,450	666,721	(13,729)	-2.02%
Tires	162,025	176,788	177,300	195,323	18,023	10.17%
Machinery & Equipment Parts	95,645	52,747	72,700	108,820	36,120	49.68%
Helicopter Expense	20,528	12,523	42,794	208,903	166,109	388.16%
Refuse & Garbage	279,242	251,366	265,907	290,736	24,829	9.34%
Spec Handling & Haz Waste Disp	172,317	228,159	291,850	220,350	(71,500)	-24.50%
Light, Power & Water	2,626,278	2,804,749	2,858,018	2,907,078	49,060	1.72%
Telephone Services	860,195	845,275	915,108	1,133,324	218,216	23.85%
General Liability	1,406,736	1,594,076	1,612,371	1,341,161	(271,210)	-16.82%
SAIF Assessments	149,534	118,946	132,000	132,000	0	0.00%
ER PERS/OPSRP	8,076,114	10,214,141	10,678,118	13,588,640	2,910,522	27.26%
PERS 6% IAP	4,727,832	5,156,171	5,711,544	5,744,919	33,375	0.58%
Insurance Premiums	37,000,634	16,848,722	16,769,622	16,820,068	50,446	0.30%
Claims	1,558,800	18,834,780	25,557,722	22,029,999	(3,527,723)	-13.80%
Vehicle Preventive Maintenance	116	283	7,100	7,100	0	0.00%
Vehicle Repair	600,829	461,592	268,288	530,698	262,410	97.81%
Maintenance of Equipment	734,742	686,606	747,376	719,101	(28,275)	-3.78%
Maintenance of Structures	596,022	447,978	979,814	1,117,890	138,076	14.09%
Maintenance of Grounds	197,773	152,002	238,735	170,900	(67,835)	-28.41%
Maintenance Agreements	2,182,680	2,070,092	2,324,734	2,481,647	156,913	6.75%
Operating Licenses & Permits	381,722	374,631	519,365	526,094	6,729	1.30%
Department Materials	0	2,931	6,369	5,500	(869)	-13.64%
External Equipment Rental	193,586	149,820	195,797	166,921	(28,876)	-14.75%
External Vehicle Rental	284	525	. 0	500	500	100.00%
Real Estate & Space Rentals	840,961	929,875	1,119,607	1,150,825	31,218	2.79%
Metro Cable Commission	78,225	80,181	86,226	96,834	10,608	12.30%
Fleet Services Rentals	8,331,551	8,404,927	7,456,604	6,984,621	(471,983)	-6.33%
Groundskeeping Services	81,654	94,129	71,105	50,580	(20,525)	-28.87%
Copier Charges	196,028	247,737	251,150	308,074	56,924	22.67%
Mail Room Charges	138,629	145,425	148,897	141,896	(7,001)	-4.70%
Interdept Services Misc	0	133,067	141,889	2,311	(139,578)	-98.37%
Indirect/Technology Serv	8,160,113	9,415,687	6,956,962	7,373,343	416,381	5.99%

	ALL FUNDS	REQUIREME	NTS DETAIL			
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
County Indirect Charges	13,485,841	14,443,606	14,371,114	15,091,040	719,926	5.01%
Direct/Technology Serv	0	0	2,689,676	2,597,102	(92,574)	-3.44%
Dept Support/Direct	1,215,503	1,277,731	1,264,387	1,116,748	(147,639)	-11.68%
PC Replacement Services	541,615	648,178	492,497	290,400	(202,097)	-41.04%
Dept Support/Indirect	3,678,287	3,541,901	3,291,804	3,274,886	(16,918)	-0.51%
Office Supplies & Expense	763,372	804,173	799,516	725,433	(74,083)	-9.27%
Educational Materials	30,165	24,054	50,024	49,860	(164)	-0.33%
Membrshp/Professionl Licenses	235,045	227,062	308,494	316,646	8,152	2.64%
Printing & Binding	426,751	411,464	560,260	573,062	12,802	2.29%
Advertising & Publicity	513,322	419,846	460,298	506,060	45,762	9.94%
Microfilm Imaging Services	8,818	6,648	8,600	8,500	(100)	-1.16%
Photo/Video Supplies & Svcs	23,942	19,192	22,350	18,550	(3,800)	-17.00%
Postage	403,884	400,594	484,934	483,640	(1,294)	-0.27%
Radio/Communic Supplies & Svcs	1,627,992	1,939,890	3,350,755	893,250	(2,457,505)	-73.34%
DP Supplies And Access	1,549,385	1,402,005	2,002,016	1,695,786	(306,230)	-15.30%
DP Equipment	172,284	181,308	1,017,926	167,322	(850,604)	-83.56%
Small Tools & Equipment	664,492	479,294	561,590	667,686	106,096	18.89%
Small Office Furniture	510,948	193,507	769,583	142,624	(626,959)	-81.47%
Library - Serials & Conts	58,273	59,928	56,853	75,499	18,646	32.80%
Institutional Supplies	75,473	45,125	96,994	122,200	25,206	25.99%
Food	296,002	308,546	314,288	308,215	(6,073)	-1.93%
Clothing	32,137	22,352	32,625	31,050	(1,575)	-4.83%
Bedding & Linens	27,832	60,995	48,675	74,800	26,125	53.67%
Kitchen & Dining Supplies	16,495	11,418	22,105	14,250	(7,855)	-35.53%
Miscellaneous Supplies	93,598	29,126	54,632	52,850	(1,782)	-3.26%
Special Supplies	348,985	329,185	434,954	423,214	(11,740)	-2.70%
Clothing & Personal Supplies	248,432	86,511	139,945	114,177	(25,768)	-18.41%
Search & Rescue Supplies	2,473	4,604	2,500	2,800	300	12.00%
Safety Supplies	153,947	155,567	155,780	153,795	(1,985)	-1.27%
Campsite Supplies	10,128	13,936	16,775	16,775	0	0.00%
Janitorial Supplies	308,947	301,393	295,943	293,489	(2,454)	-0.83%
Traffic Supplies	660,204	447,936	421,690	415,190	(6,500)	-1.54%
Road Work Supplies	3,332,455	2,276,824	2,159,400	2,234,400	75,000	3.47%
Agricultural Supplies	26,002	21,518	88,200	83,700	(4,500)	-5.10%
Building Materials Supplies	92,289	75,544	101,025	138,375	37,350	36.97%
Electrical Supplies	137,316	101,095	121,276	121,326	50	0.04%
Bridge Work Supplies	101,106	68,388	72,000	72,000	0	0.00%
Engineering Supplies	10,468	4,881	9,200	9,900	700	7.61%
Medical Supplies	499,430	736,719	806,438	802,100	(4,338)	-0.54%
Dental Supplies	60,920	11,144	39,650	13,000	(26,650)	-67.21%
Lab Supplies	3,019	8,038	9,200	0	(9,200)	-100.00%
340B Medications	219,803	225,171	259,000	220,000	(39,000)	-15.06%
Stores Inventory	58,259	29,667	46,899	40,500	(6,399)	-13.64%
Business Expense & Travel	222,316	228,024	313,603	312,800	(803)	-0.26%
Committee Stipends & Expense	39,418	49,972	67,440	61,640	(5,800)	-8.60%
Awards & Recognition	56,705	66,570	118,988	133,358	14,370	12.08%
Employee Moving Expenses	3,170	30,845	7,000	7,000	0	0.00%

	ALL FUNDS	REQUIREM	ENTS DETAIL	_		
	FY 14-15		FY 16-17		\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Outside Education & Travel	789,559	798,143	1,232,596	1,145,517	(87,079)	-7.06%
County Training Classes	51,626	22,935	58,039	57,440	(599)	-1.03%
Training Services & Materials	266,595	110,516	339,235	239,252	(99,983)	-29.47%
Tuition Reimbursement	0	10,617	10,000	24,000	14,000	140.00%
Miscellaneous Payments	150,866	333,546	2,405,838	1,540,486	(865,352)	-35.97%
Reimbursable Expenses	116,771	46,867	210,050	192,640	(17,410)	-8.29%
Parking	9,150	11,926	11,392	12,897	1,505	13.21%
Room Tax	52,508	60,568	53,450	53,450	0	0.00%
Account Contribution	81,151	1,508,864	1,700,357	1,661,989	(38,368)	-2.26%
M&S Adjustment	0	0	821,235	459,839	(361,396)	-44.01%
MATERIALS & SERVICES	166,196,816	168,603,057	206,820,280	191,362,006	(15,458,274)	-7.47%
INTO ENTIRE & SERVISES	100,100,010	100,000,001	200,020,200	101,002,000	(10,400,214)	11-11 70
Heavy Equipment	1,498,989	794,499	2,440,922	1,666,342	(774,580)	-31.73%
Equipment Attachments	90,357	65,313	60,000	0	(60,000)	-100.00%
Vehicles	1,545,725	1,049,567	725,091	693,600	(31,491)	-4.34%
Reproducing & Duplicating	26,577	48,830	166,500	219,000	52,500	31.53%
Office Furniture	0	31,425	0	0	0	0.00%
Office Machines	0	0	400,000	230,950	(169,050)	-42.26%
Law Enforcement Equipment	18,835	0	22,140	23,050	910	4.11%
Communications Equipment	5,325	796,516	2,337,826	2,628,203	290,377	12.42%
Data Processing Equipment	472,495	407,617	760,765	413,553	(347,212)	-45.64%
Institutional Furnishings	0	67,260	0	0	0	0.00%
Machinery & Equipment	95,297	51,377	15,000	11,100	(3,900)	-26.00%
Scientific & Laboratory	78,261	76,376	50,000	0	(50,000)	-100.00%
Medical & Dental Equipment	0	0	30,000	0	(30,000)	-100.00%
Miscellaneous	54,527	0	0	0	0	0.00%
CAPITAL OUTLAY	3,886,388	3,388,779	7,008,244	5,885,798	(1,122,446)	-16.02%
Professional Services	3,677	1,250	135,000	100,000	(35,000)	-25.93%
Construction Management	40	0	82,348	89,000	6,652	8.08%
Engineering Services	28,759	181,236	0	0	0	0.00%
Other Professional Services	0	0	250,000	0	(250,000)	-100.00%
Land Improvements	0	0	100,000	200,000	100,000	100.00%
Improvements	1,765,141	2,952,234	6,605,729	6,156,000	(449,729)	-6.81%
Maintenance Shops	620,047	398,308	25,000	0	(25,000)	-100.00%
Bridge Engineering Svcs	0	0	0	100,000	100,000	100.00%
Permits & System Development	0	9,146	20,000	200,000	180,000	900.00%
Paving	2,036,618	2,699,922	3,900,000	3,869,865	(30,135)	-0.77%
Bridges & Structures	127,180	220,702	450,000	895,000	445,000	98.89%
Rights of Way	32,710	6,080	0	0	0	0.00%
Infrastructure Safety Imp.	268,434	944,837	318,000	50,000	(268,000)	-84.28%
General Construction	577,610	4,042,257	1,386,310	30,000	(1,356,310)	-97.84%
General and Miscellaneous	0	2,054	0	0	0	0.00%
CAPITAL PROJECTS	5,460,217	11,458,027	13,272,387	11,689,865	(1,582,522)	-11.92%
B 18: 18: 1	0.400 75	0.04= =05	0.755.005	0.070.05-	400 ====	0.070
Bond Principal Retirement	6,429,733	3,645,530	3,755,305	3,878,055	122,750	3.27%
Bond Interest Retirement	6,831,340	6,894,639	7,141,618	7,346,778	205,160	2.87%

ALL FUNDS REQUIREMENTS DETAIL						
	FY 14-15	FY 15-16	FY 16-17	FY 17-18	\$ Chng	% Chng
	Actual	Actual	Curr Bgt	Proposed	Fr Curr	Fr Curr
Int Paid Interfund Loan	502	294	145	0	(145)	-100.00%
Payment to Refunded Bond	0	0	8,082,213	0	(8,082,213)	-100.00%
FISCAL TRANSACTIONS	13,261,575	10,540,463	18,979,281	11,224,833	(7,754,448)	-40.86%
TOTAL EXPENDITURES	329,636,172	342,874,122	413,951,011	390,460,434	(23,490,577)	-5.67%
Transfer To General Fund (100)	596,029	728,316	1,266,886	1,381,032	114,146	9.01%
Transfer To Special Rev Fd (200)	17,170,276	13,114,593	13,226,579	13,070,072	(156,507)	-1.18%
Transfer To Debt Svc Fd (300)	3,462,633	10,263,851	9,301,615	2,293,956	(7,007,659)	-75.34%
Transfer To Int Svc Fnds (600)	318,131	650,000	400,000	600,000	200,000	50.00%
Intrafund Transfer	4,474,619	6,392,068	5,781,449	7,327,831	1,546,382	26.75%
Prin Paid Interfund Loan	35,077	20,000	20,000	0	(20,000)	-100.00%
FUND TRANSFERS	26,056,764	31,168,828	29,996,529	24,672,891	(5,323,638)	-17.75%
Operational Contingency	0	0	63,963,026	44,020,103	(19,942,923)	-31.18%
Operational Reserves	0	0	47,132,354	58,816,489	11,684,135	24.79%
Resrv-Closure/Pst Closure	0	0	14,142,278	14,478,510	336,232	2.38%
Reserves - Future Proj	0	0	36,302,244	55,765,066	19,462,822	53.61%
Reserve for Comp Benefits	0	0	2,200,000	2,200,000	0	0.00%
Bonded Indebted Resrv	0	0	6,201,316	8,747,322	2,546,006	41.06%
Service Stabilization	0	0	5,226,360	408,932	(4,817,428)	-92.18%
TOTAL RESERVES &						•
CONTINGENCIES	0	0	175,167,578	184,436,422	9,268,844	5.29%
TOTAL REQUIREMENTS	355,692,936	374,042,952	619,115,118	599,569,747	(19,545,371)	-3.16%